

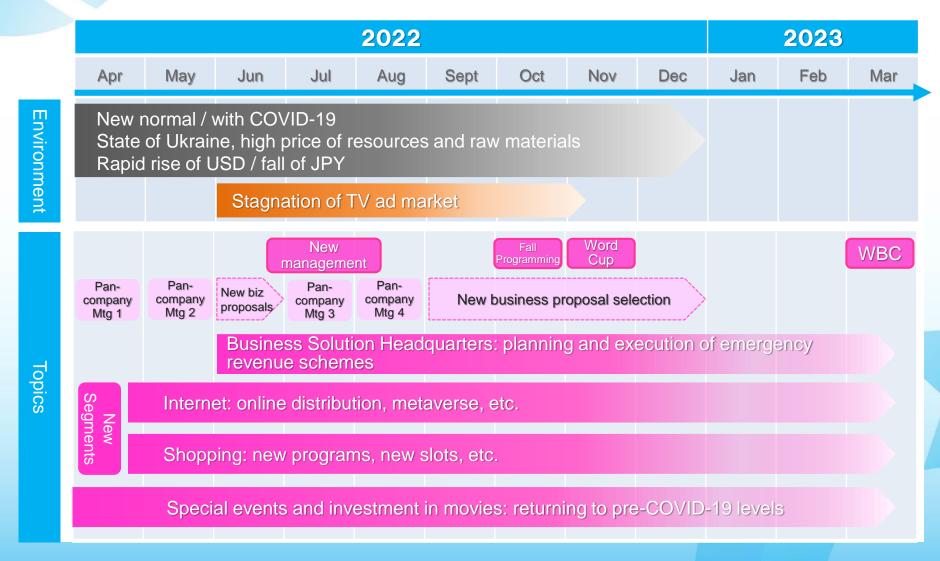
Hiroshi Hayakawa Chairman

Consolidated Results

(millions of yen)	FY22/3 1H (April-Sept 2021)	FY23/3 1H (April-Sept 2022)	YoY YoY (%)
Net Sales	143,618	144,775	+ 1,157 + 0.8%
Operating Income	8,403	7,340	(1,062) (12.6)%
Ordinary Income	11,368	12,438	+ 1,069 + 9.4%
Profit attributable to owners of the parent	7,673	9,306	+ 1,633 + 21.3%

Net income increased despite slow down of ad market; operating income decreased

Rapidly changing business environment



Key Performance of First- Half of FY23/3

1

Viewer Ratings

Individual All: No.2 in All Day, Golden Time,
Prime Time and Prime 2

Household: No.1 for six consecutive terms

in Prime Time

2 Ad Revenue

Captured No.2 in terrestrial ad revenue Increased spot market share

3

Internet

Focused on catch-up service

Accelerated metaverse initiatives in collaboration with terrestrial broadcast

First- Half Viewer Ratings(Terrestrial)

(April 4, 2022 - October 2, 2022)

[Individual All]	TV	Asahi	Nip	pon TV	-	TBS	F	uji TV	TV	Tokyo
All Day (6:00 - 24:00)	2	3.5 (-0.3)	1	3.6 (-0.4)	3	2.8 (-0.2)	4	2.4 (-0.5)	5	1.2 (-0.2)
Golden Time (19:00 - 22:00)	2	5.1 (-0.6)	1	5.7 (-0.4)	3	4.1 (-0.5)	4	3.9 (-0.7)	5	3.2 (-0.4)
Prime Time (19:00 - 23:00)	2	5.2 (-0.6)	1	5.4 (-0.5)	3	4.1 (-0.4)	4	3.8 (-0.6)	5	2.8 (-0.4)
Prime2 (23:00 - 25:00)	2	2.0 (-0.1)	1	2.8 (-0.3)	3	1.8 (-0.2)	4	1.6 (-0.2)	⑤	0.7 (-0.2)
[Household]	T۷	' Asahi	Nip	pon TV		TBS	F	uji TV	T∖	/ Tokyo
[Household] All Day (6:00 - 24:00)	TV ②	Asahi 6.4 (-0.9)	Nip	6.5 (-0.8)	3	TBS 5.1 (-0.6)	(4)	uji TV 4.4 (-1.0)	T\ (5)	7 Tokyo 2.3 (-0.4)
All Day		6.4		6.5		5.1		4.4		2.3
All Day (6:00 - 24:00) Golden Time	2	6.4 (-0.9)	1	6.5 (-0.8) 9.3	3	5.1 (-0.6) 6.8	4	4.4 (-1.0) 6.3	5	2.3 (-0.4) 5.6

Note: Ranking among commercial stations. Numbers in parentheses indicate YoY changes (Source: Video Research)

Individual All: No.2 in all segments
Household: No.1 in Prime Time

Drivers of strong viewer ratings!

News & Information



Individual All 5.2% (Household 9.5%)



Individual All 5.9% (Household 10.8%)



Individual All 4.9% (Household 8.7%)



Individual All 6.3% (Household 11.0%)

All-time high

Dramas



遺留捜査





特搜9

警視庁 捜査一課長

All Prime Time series ranked in the top 5 among commercial broadcasters in 1H (spring and summer programming seasons)

Variety Shows









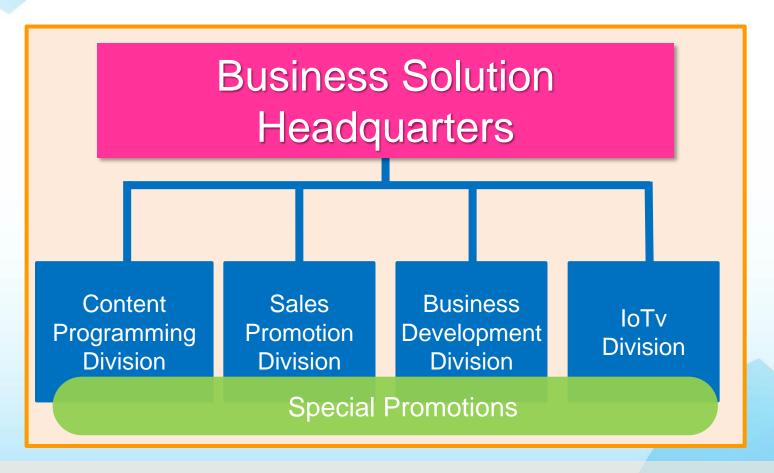


Weekend shows garnered stable high ratings

Sports

- BWF World Championships Tokyo 2022
- Budapest 2022 World Aquatics Championships
- The Open Championship

Business Solution Headquarters



Integrated operations of the four divisions contributed to increased sales

Business Solution Headquarters

Internet tie-up projects









LINE IT

Commercial tieups with TV programs











One-off and minislot projects









Business projects









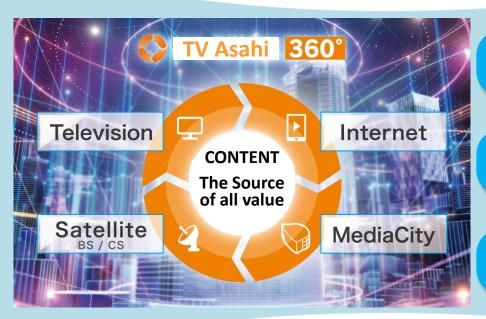






Acceleration of the 360° Strategy contributed to increased sales!

Towards Powerful Growth



Innovation

Digitalization

Sustainability

Growth Strategy

Powerful growth trajectory for TV Asahi in the new era



Timetable (Fall Programming Season)

	Mon.	Tues.	Wed.	Thur.	Fri.	Sat.	Sun.
Morning/ Daytime					Gogo mo Junsanpo		Metaverse TV
19:00	Kaere Monday Mikketai!!	Kaji Yarou!!!	Nobunaka Nannan?	Nichido Chosa Show	Zawatsuku! Friday	Hakase-chan	Nani Kore Chin Hyakkei
20:00	Jyumanen de Dekirukana	Ariyoshi Quiz	Miracle 9	Hayashi Osamu no Ima Shiritai desho!	Karisome Tengoku	News So Datta no ka!!	Potsunto Ikkenya (ABC)
21:00	Q-Sama!!	The Woman of S.R.I. 2022	AIBOU 21	THE TRAVELNURSE	Music Station	Saturday Station	Sunday Station
22:00	Super Parah	ara Daicaku	Hodo Station			Denno World Wide Show	Cream Nantara
	Super Barabara Daisakusen			Boyfriend Kourin!			
						Boylilella Roullii:	. tarijarri
23:00	Geki Rare-san wo Tsurete Kita	London Hearts	Kamai Gachi	Ame-Talk!	Saisho ha Paa	Japanese Style	Kanjam Kanzennen Show
23:00		London Hearts Anta Watch Man	Kamai Gachi NEW NEWYORK	Ame-Talk!	Saisho ha Paa	-	Kanzennen
23:00	Tsurete Kita	Anta Watch		Ame-Talk! TV Chidori	Saisho ha Paa Tamori Club Nasu D	Japanese Style Selected	Kanzennen Show What's Wrong
	Tsurete Kita Kyoccorohee Hamasuka	Anta Watch Man	NEW NEWYORK		Tamori Club	Japanese Style Selected varieties, etc. Asameshi	Kanzennen Show What's Wrong with Being Wily?
	Tsurete Kita Kyoccorohee Hamasuka	Anta Watch Man Sasa Rule	NEW NEWYORK	TV Chidori	Tamori Club	Japanese Style Selected varieties, etc. Asameshi made.	Kanzennen Show What's Wrong with Being Wily? FIFA World Cup 64

Drama programming change

Variety/news/information programming change

Fall Programming Key Points

Prime Time

- Triple night drama zone at 9 pm Mon thru Wed
- Detective drama Aibou season 21: return of first partner after 14 years

All Day

- Metaverse TV slotted Sunday 10 am for 1H
- Gogo mo Jun Sanpo established in Friday 2pm slot

Sports

Broadcasts Nov. 2022 Ten games of World Cup Quatar
 (Japan vs. Costa Rica on Nov. 27)

Nov – Dec 2022 Figure Skating Grand Prix Series

Mar 2023 World Baseball Classic

Regular program FIFA World Cup 64

Solid Start for Fall Programming



The Woman of S.R.I. 2022

Four-ep. average ratings

Individual 5.5%

(Household 10.1%)

<1st ep. Individual 6.6%, Household 11.9%>



Aibou 21

Five-ep. average ratings

Individual 8.5%

(Household 15.1%)

<1st ep. Individual 9.8%, Household 17.3%>



THE TRAVELNURSE

Four-ep. average ratings

Individual 6.4%

(Household 11.7%)

<1st ep. Individual 6.6%, Household 11.9%>

Dominated No.1-No.3 in viewer ratings rankings for first episode broadcast of drama shows among commercial broadcasters





Oshita Yoko Wide! Scramble



Hodo Station



J Channel

Continued strong performance of daily news shows

Focus Areas

Internet

TELASA SVOD AVOD Ultra/mpression Explore new revenue streams through cutting-edge technology VR/AR, VTuber, AI, RPA

Shopping



Media City



Internet Business

TELĄSA

- Functioning as SVOD headquarters
- Terrestrial content, drama spin-offs, special varieties contributed to membership gain
 - Fujii Kaze TV, Roppongi Class, NICE FLIGHT!, etc.
 - What's Wrong with Being Wily?, Motto Kamai Gachi, etc.
- With increase in recognition, aim for further growth through efficient business structure





- Achieved 83 mm + downloads
- Consistent performance of 15 mm+ WAU
- Entered loss-improvement stage
- Disaster and breaking news, press conferences and live broadcasts covered by ABEMA NEWS are driving WAU performance
- Coverage of all 64 games of World Cup Quatar and strengthening synergy with terrestrial sports content





Internet Business

Ultra/mpression

- Video ad streaming platform
- Conducting high quality ad slot sales and diverse targeting using precise data
- Steady growth in revenues
- Providing ad service for realtime live streaming service launched in April 2022





テレ朝 見逃し Catch-Up

- Increase in view shares due to Prime Time and P2 dramas
 - 10 count to the Future, Is my KAWAII about to expire?, Roppongi Class, NICE FLIGHT!, etc.
- Upward trend in ad revenues
- Real-time live streaming service will start sales of all ad slots from April 2023





Cutting-edge Content Initiatives

Metaverse: Linking terrestrial programs and VR space

- Established "Metaverse Planning & Production Department" to develop and create content merged with cutting-edge technology
- Tie-up with Metaverse TV (Sunday 10-11am)
- Active use of the domestic top-class cluster platform
- Going forward, provide new entertainment space where "playing, purchasing, chatting" is offered and challenge various businesses



Virtual Domino's Pizza shop



VR "Metaverse Roppongi"



Tie-up Manga Michi café

Shopping Initiatives

Aim for growth in profits

- Regular program Jun Sanpo and special programs
- Renewal of programs and establishment of new shopping segment within existing programs
- Diversifying products including beauty, health, home goods and foods
- Increase orders post-broadcast from E-commerce













Media City

Constructing a content output hub where entertainment and technology converge!



A content output hub where entertainment and technology converge!

Entertainment hall

Concert hall

Digital art

SDGs and Sustainability

"The Future Starts Here x SDGs" Week

Past Efforts

- 1. Sun thru Sat, Jan. 23-29, 2022
- 2. Sun thru Sat, Apr. 10-16, 2022
- 3. Sun thru Sat, Sept. 18-24, 2022









STATION











Participation from all news and information programs!

Enhancing value and capital efficiency

CASH

Cash
+
Operating Cash
Flow

Investment in Growth

Shareholder Returns

Media City Development

- Construction of Tokyo Dream Park
- Roppongi 5-chome Project

Strategic Investments

- Entertainment & sports businesses
- •DX HR, new businesses, etc.

Capex

Broadcasting facilities, etc.

Dividend (stable payout)

•FY23/3 forecast 40 yen per share

Share Buybacks

FY23/3 Forecast

(millions of yen)

		Previous forecast (Aug. 5, 2022)	New forecast (Nov. 10, 2022)	Difference	Difference (%)
Ne	et Sales	312,000	306,000	(6,000)	(1.9)%
	TV Broadcasting	238,500	232,500	(6,000)	(2.5)%
	Internet	23,100	23,100	-	-
	Shopping	21,200	20,200	(1,000)	(4.7)%
	Other Businesses	29,200	30,200	+ 1,000	+ 3.4%
O	perating Income	20,000	18,000	(2,000)	(10.0)%
	TV Broadcasting	13,300	11,700	(1,600)	(12.0)%
	Internet	1,400	1,400	-	-
	Shopping	2,400	2,000	(400)	(16.7)%
	Other Businesses	2,900	2,900	-	-
O	rdinary Income	25,000	25,000	-	-
	ofit attributable to ners of the parent	17,000	17,000	-	-

Gengo SunamiMember of the Board



Consolidated Results

(millions of yen)

		FY22/3 1H (segment figures are for reference only)	FY23/3 1H	YoY	YoY (%)
N	et Sales	143,618	144,775	+ 1,157	+ 0.8%
	TV Broadcasting	114,457	111,008	(3,448)	(3.0)%
	Internet	10,724	11,818	+ 1,094	+ 10.2%
	Shopping	9,903	9,061	(841)	(8.5)%
	Other Businesses	14,282	19,302	+ 5,019	+ 35.1%
	TV Broadcasting	(5,748)	(6,415)	(667)	-
0	perating Income	8,403	7,340	(1,602)	(12.6)%
	TV Broadcasting	5,859	4,917	(942)	(16.1)%
	Internet	856	277	(578)	(67.6)%
	Shopping	1,010	755	(255)	(25.3)%
	Other Businesses	640	1,386	+ 745	+ 116.4%
	TV Broadcasting	35	4	(31)	(88.5)%
Oı	dinary Income	11,368	12,438	+ 1,069	+ 9.4%
	ofit attributable to ners of the parent	7,673	9,306	+ 1,633	+ 21.3%

TV Broadcasting Business

(millions of yen)	FY22/3 1H (reference)	FY23/3 1H	YoY	YoY (%)
Net Sales	114,457	111,008	(3,448)	(3.0)%
Time ad sales	43,153	38,500	(4,653)	(10.8)%
Spot ad sales	42,918	42,615	(303)	(0.7)%
Program sales	6,477	6,528	+ 51	+ 0.8%
BS/CS	12,370	12,849	+ 478	+ 3.9%
Others	9,536	10,514	+ 978	+ 10.3%
Operating Income	5,859	4,917	(942)	(16.1)%

Time Revenue (Terrestrial)

(millions of yen)	FY22/3 1H	FY23/3 1H	YoY	YoY (%)
1Q	19,825	18,935	(889)	(4.5)%
2Q	23,328	19,564	(3,763)	(16.1)%
1H	43,153	38,500	(4,653)	(10.8)%

Factors behind YoY difference

- Regular programs: Popular variety programs sold out despite of advertisers' flexible spending patterns
- Special programs: Decrease due to loss of big sports events such as the Tokyo Olympics and World Team Trophy in Figure Skating from the previous year

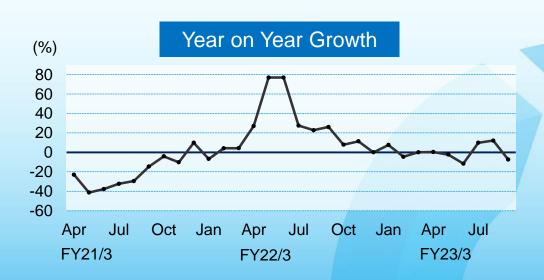
Spot Revenue (Terrestrial)

(millions of yen)	FY22/3 1H	FY23/3 1H	YoY	YoY (%)
1Q	23,710	22,644	(1,065)	(4.5)%
2Q	19,208	19,970	+ 762	+ 4.0%
1H	42,918	42,615	(303)	(0.7)%

Share in the Tokyo Spot Sales Market

1H: 22.4% (YoY +0.4 pts)

Note: Share figures are estimated figures.



Program Production Costs (Terrestrial)

(millions of yen)	FY22/3 1H (reference)	FY23/3 1H	YoY	YoY (%)
1Q	16,181	17,232	+ 1,051	+ 6.5%
2Q	21,255	18,847	(2,407)	(11.3)%
1H	37,436	36,080	(1,356)	(3.6)%

Note: Due to the change in reportable segment, a portion of program production costs has been transferred to the Shopping Business segment.

Factors behind YoY difference

- Regular Programs: Flexible allotment due to slot changes and strengthening of content output
- Special Programs: Decrease due to previous years big sports events such as the Tokyo Olympics and ISU World Team Trophy Figure Skating

Internet Business

(millions of yen)	FY22/3 1H (reference)	FY23/3 1H	YoY	YoY (%)
Net Sales	10,724	11,818	+ 1,094	+ 10.2%
Operating Income	856	277	(578)	(67.6)%











Shopping Business

(millions of yen)	FY22/3 1H (reference)	FY23/3 1H	YoY	YoY (%)
Net Sales	9,903	9,061	(841)	(8.5)%
Operating Income	1,010	755	(255)	(25.3)%





Other Businesses

(millions of yen)	FY22/3 1H (reference)	FY23/3 1H	YoY	YoY (%)
Net Sales	14,282	19,302	+ 5,019	+ 35.1%
Operating Income	640	1,386	+ 745	+ 116.4%

Revenue from Major Other Businesses

(millions of yen)

	FY22/3 1H	FY23/3 1H	YoY	YoY (%)
Music Publication	3,686	4,706	+ 1,020	+ 27.7%
Special Events	1,889	4,560	+ 2,671	+ 141.4%
Equipment Sales/Lease	2,258	2,531	+ 273	+ 12.1%
Motion Pictures	986	1,380	+ 393	+ 39.9%
DVD	674	975	+ 301	+ 44.7%

Other Businesses: Factors behind changes

Music Publication	 Increase in sales and profits due to concerts such as Ketsumeishi KTM TOUR 2022 and Hirai Dai THE BEACH TRIP 2022 Sales of merchandise also contributed to results
Special	 Increase in sales and profits from annual large events due to gradual lift
Events	of COVID-19 restrictions
Equipment	 Increase in sales and profits due to equipment lease related to events
Sales/Lease	and concerts
Motion	 Increase in sales and profits due to the releases of Movie Crayon Shin-
Pictures	chan and international sales of Movie Doraemon
DVD	 Increase in sales due to DVD and Blu-ray releases of popular Prime Time
Releases	and Prime 2 drama series



Capex and Depreciation & Amortization

Capex

(billions of yen)

	FY22/3 1H	FY23/3 1H	YoY	YoY (%)
Consolidated	1.72	11.42	+ 9.70	+ 561.8%
TV Asahi	1.53	11.10	+ 9.57	+ 623.2%

FY23/3 (Forecast)
17.60
16.80

Depreciation & Amortization

(billions of yen)

	FY22/3 1H	FY23/3 1H	YoY	YoY (%)	FY23/3 (Forecas
Consolidated	5.19	5.15	(0.04)	(0.8)%	10.30
TV Asahi	4.29	4.24	(0.04)	(1.1)%	8.50

FY23/3 Forecast

(millions of yen)

		Previous forecast (Aug. 5, 2022)	New forecast (Nov. 10, 2022)	Difference	Difference (%)
Net Sales		312,000	306,000	(6,000)	(1.9)%
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	Shopping	2,400	2,000	(400)	(16.7)%
	Other Businesses	2,900	2,900	-	-
0	rdinary Income	25,000	25,000	-	-
	ofit attributable to ners of the parent	17,000	17,000	-	-

Advertising revenue (terrestrial)

Time	Spot	Total
(3.0)% ⇒ (4.5)%	+ 3.2% ⇒ (2.1)%	+ 0.2% ⇒ (3.2)%

Program production costs (terrestrial)

FY23/3 forecast	YoY	(millions of yen)
78,000	+ 3.7%	33

Financial outlooks and other figures that are not historical facts are based on information available at the time of announcement. Please be informed that actual results may differ due to various factors in the business environment.

As such, actual results may differ from the forecasts given in this document and guarantees are not made to achieving the announced results.

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