



Consolidated Results

(n	nm of yen)	FY20/3	FY21/3	YoY	YoY(%)
N	et Sales	293,638	264,557	△ 29,081	△ 9.9%
	TV Broadcasting	239,283	213,205	△ 26,078	△ 10.9%
	Music Publication	9,867	6,391	△ 3,475	△ 35.2%
	Other Businesses	58,388	58,605	+ 216	+ 0.4%
	Adjustments	△ 13,900	△ 13,645	+ 255	_
0	perating Income	12,565	14,413	+ 1,848	+ 14.7%
	TV Broadcasting	7,000	11,059	+ 4,059	+ 58.0%
	Music Publication	1,018	721	△ 296	△ 29.1%
	Other Businesses	4,598	2,630	△ 1,968	△ 42.8%
	Adjustments	△ 51	2	+ 53	_
0	rdinary Income	32,048	17,980	△ 14,067	△ 43.9%
	ofit attributable to ners of the parent	26,398	12,600	△ 13,798	△ 52.3%

TV Asahi Corporation Results

(mm of yen)	FY20/3	FY21/3	YoY	YoY(%)
Net Sales	226,440	199,425	△27,015	△ 11.9%
Operating Income	5,057	7,517	+ 2,460	+ 48.6%
Ordinary Income	6,881	9,585	+ 2,704	+ 39.3%
Net Income	4,867	5,818	+ 951	+ 19.6%

BS & CS Results

Asahi Satellite Broadcasting, Ltd.

(mm of yen)	FY20/3	FY21/3	YoY	YoY(%)
Net Sales	15,489	14,278	△ 1,210	△ 7.8%
Operating Income	1,212	1,688	+ 475	+39.2%
Ordinary Income	1,222	1,682	+ 460	+37.7%
Net Income	813	1,135	+ 322	+39.7%

CS One Ten, Ltd.

(mm of yen)	FY20/3	FY21/3	YoY	YoY(%)
Net Sales	6,621	6,594	△ 26	△ 0.4%
Operating Income	257	256	Δ 0	△ 0.3%
Ordinary Income	258	257	Δ 1	△ 0.6%
Net Income	168	168	Δ 0	△ 0.3%



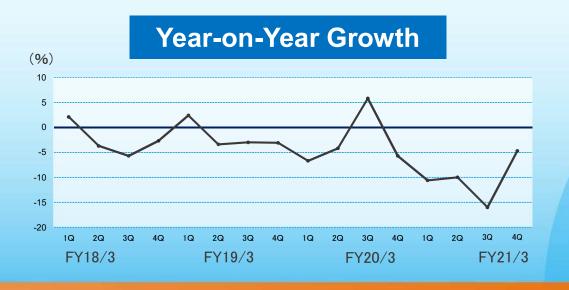
TV Broadcasting Business

(mm of yen)	FY20/3	FY21/3	YoY	YoY(%)
Net Sales	239,283	213,205	△26,078	△10.9%
Time Sales	84,066	75,206	△ 8,860	△10.5%
Spot Sales	92,494	79,423	△13,070	△14.1%
Program Sales	13,168	12,825	△ 343	△ 2.6%
BS & CS	26,110	24,903	△ 1,206	△ 4.6%
Other	23,443	20,846	△ 2,596	Δ11.1%
Operating Income	7,000	11,059	+ 4,059	+58.0%



Time Sales Revenue (Terrestrial)

(mm of yen)	FY20/3	FY21/3	YoY	YoY(%)
1Q	20,777	18,567	△ 2,210	△10.6%
2Q	20,779	18,705	△ 2,074	△10.0%
1H	41,557	37,272	△ 4,285	△10.3%
3Q	22,759	19,116	△ 3,643	△16.0%
4Q	19,749	18,817	△ 931	△ 4.7%
2H	42,508	37,934	△ 4,574	△10.8%
Annual	84,066	75,206	△ 8,860	△10.5 %





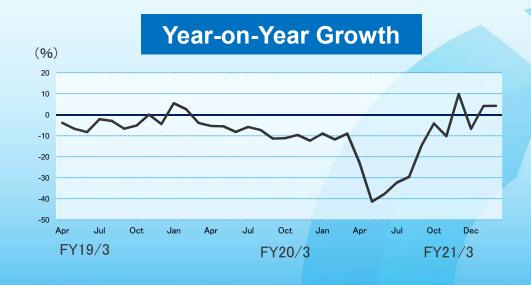
Spot Sales Revenue (Terrestrial)

(mm of yen)	FY20/3	FY21/3	YoY	YoY(%)
1Q	22,869	15,206	△ 7,662	△ 33.5%
2Q	20,553	15,289	△ 5,263	△ 25.6%
1H	43,422	30,496	△12,926	△ 29.8%
3Q	24,899	24,525	△ 373	Δ 1.5%
4Q	24,172	24,401	+ 228	+ 0.9%
2H	49,071	48,926	△ 144	Δ 0.3%
Annual	92,494	79,423	△13,070	△ 14.1%

Share in the Tokyo Spot Sales Market

FY21/3:22.4% (YoY △0.1%)

Note: Share figures are estimated figures.





Spot Sales Industry Information (Terrestrial)

	FY21/3 4Q (J	an-Mar 2021)	FY20/3 4Q (Jan-Mar 2020)			
	YoY	Share	YoY	Share		
Energy & Industrial Machines	39.2%	1.0%	78.9%	2.6%		
Foods	109.5%	8.7%	90.9%	8.0%		
Beverages & Liquors	125.9%	8.0%	87.5%	6.5%		
Pharmaceuticals & Medical Supplies	83.8%	5.8%	82.3%	6.9%		
Cosmetics & Toiletries	114.8%	4.2%	90.5%	3.7%		
Fashion & Accessories	71.3%	1.9%	105.3%	2.6%		
Business Machines & Office Supplies	56.0%	0.6%	159.8%	1.1%		
Consumer Electronics	130.4%	2.8%	140.8%	2.2%		
Automobiles	103.8%	7.7%	68.5%	7.5%		
Homeware	157.3%	2.4%	109.7%	1.5%		
Game, Software & Sporting Goods	153.7%	3.9%	54.9%	2.5%		
Housing & Housing Materials	80.0%	6.2%	117.5%	7.9%		
Publishing	114.0%	3.5%	115.2%	3.1%		
Telecommunications, Media & Internet	114.8%	16.3%	91.5%	14.3%		
Retail	124.4%	3.6%	83.4%	2.9%		
Finance & Insurance	126.5%	8.0%	69.5%	6.4%		
Transportation, Movies & Leisure	33.6%	2.4%	98.3%	7.3%		
Food-services & Various Services	101.1%	8.1%	111.8%	8.0%		
Government & Public Institutions	96.4%	1.1%	119.2%	1.2%		
Education, Medical-services & Religion	104.7%	3.8%	95.6%	3.7%		
Others	71.0%	0.1%	202.2%	0.2%		
Total	100.9%	100.0%	90.2%	100.0%		



Production Costs (Terrestrial)

(mm of yen)	FY20/3	FY21/3	YoY	YoY(%)
1Q	21,046	14,978	△ 6,068	△28.8%
2Q	20,721	17,349	△ 3,372	△16.3%
1H	41,768	32,328	△ 9,440	△22.6%
3Q	21,209	17,622	△ 3,587	△16.9%
4Q	21,844	17,019	△ 4,825	△22.1%
2H	43,054	34,642	△ 8,412	△19.5%
Annual	84,823	66,970	△ 17,853	△21.0%



Terrestrial Viewer Ratings

(Winter Programming Season)

(Jan 4, 2021 – Mar 28, 2021)

[Individual (ALL)]

TV Asahi		I	NTV		TBS		СХ		TX		PUT	
All Day (6:00 - 24:00)	2	4.0 (-0.2)	1	4.3 (-0.4)	3	3.3 (-0.1)	4	3.1 (-0.1)	5	1.5 (±0.0)		22.8 (-0.4)
Golden Time (19:00 - 22:00)	2	6.0 (-0.3)	1	6.8 (-0.5)	3	5.2 (-0.4)	4	4.9 (-0.2)	5	3.9 (+0.4)		37.5 (-0.4)
Prime Time (19:00 - 23:00)	2	6.0 (-0.5)	1	6.4 (-0.5)	3	5.1 (-0.4)	4	4.7 (-0.2)	5	3.5 (+0.3)		35.2 (-0.8)
Prime2 (23:00 - 25:00)	2	2.5 (-0.2)	1	3.3 (-0.3)	3	2.1 (-0.2)	4	2.0 (-0.1)	5	1.2 (+0.1)		13.9 (-1.1)

[Household]

	TV Asahi		NTV		TBS		СХ		TX		HUT
All Day (6:00 - 24:00)	2	7.6 (-0.3)	1	7.9 (-0.6)	3	6.2 (-0.1)	4	5.7 (-0.2)	5	2.9 (+0.1)	40.6 (-0.7)
Golden Time (19:00 - 22:00)	2	10.5 (-0.5)	1	11.0 (-0.8)	3	8.6 (-0.7)	4	7.9 (-0.5)	5	6.8 (+0.7)	59.7 (-0.9)
Prime Time (19:00 - 23:00)	1	10.6 (-0.8)	2	10.5 (-0.8)	3	8.6 (-0.7)	4	7.9 (-0.3)	5	6.2 (+0.6)	56.9 (-1.2)
Prime2 (23:00 - 25:00)	2	4.8 (-0.5)	1	6.2 (-0.6)	3	4.0 (-0.4)	4	3.8 (-0.1)	5	2.4 (+0.1)	26.2 (-1.5)



Terrestrial Viewer Ratings

(Annual Average Ratings)

(Mar 30, 2020 – Mar 28, 2021)

[Individual (ALL)]

	TV Asahi		I	NTV		TBS		СХ		TX		PUT
All Day (6:00 - 24:00)	2	4.1 (±0.0)	1	4.6 (+0.2)	3	3.4 (+0.2)	4	3.1 (±0.0)	5	1.6 (+0.2)		23.3 (+0.9)
Golden Time (19:00 - 22:00)	2	6.1 (-0.1)	1	7.0 (-0.2)	3	5.2 (-0.1)	4	4.8 (-0.2)	5	3.9 (+0.5)		38.1 (+1.1)
Prime Time (19:00 - 23:00)	2	6.2 (-0.1)	1	6.6 (-0.2)	3	5.1 (-0.2)	4	4.7 (-0.1)	5	3.4 (+0.3)		35.9 (+0.9)
Prime2 (23:00 - 25:00)	2	2.5 (-0.2)	1	3.5 (+0.1)	3	2.0 (-0.2)	4	1.9 (±0.0)	5	1.2 (±0.0)		14.3 (-0.2)

[Household]

	TV	Asahi	I	NTV	•	TBS		СХ		TX	HUT
All Day (6:00 - 24:00)	2	8.0 (+0.3)	1	8.4 (+0.5)	3	6.4 (+0.4)	4	5.8 (+0.1)	5	3.0 (+0.4)	41.9 (+1.8)
Golden Time (19:00 - 22:00)	2	10.8 (±0.0)	1	11.5 (-0.1)	3	8.8 (-0.3)	4	8.1 (-0.2)	5	6.8 (+0.8)	61.1 (+1.7)
Prime Time (19:00 - 23:00)	1	11.2 (+0.2)	2	11.1 (-0.1)	3	8.9 (-0.2)	4	8.0 (±0.0)	5	6.2 (+0.7)	58.4 (+1.6)
Prime2 (23:00 - 25:00)	2	5.0 (-0.2)	1	6.8 (+0.4)	3	4.1 (-0.1)	4	3.8 (+0.1)	⑤	2.4 (±0.0)	27.2 (+0.3)

Music Publication Business

(mm of yen)	FY20/3	FY21/3	YoY	YoY(%)
Net Sales	9,867	6,391	△3,475	△35.2%
Operating Income	1,018	721	Δ 296	Δ29.1%



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Hachijuoku bun
no ichi ~to you~



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Life Goes On



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(mm of yen)	FY20/3	FY21/3	YoY	YoY(%)
Net Sales	58,388	58,605	+ 216	+ 0.4%
Operating Income	4,598	2,630	△ 1,968	Δ42.8%

Sales of Major Other Businesses

(mm of yen)

	FY20/3	FY21/3	YoY	YoY(%)
Internet Related	20,124	21,372	+ 1,247	+ 6.2%
Shopping	10,732	15,721	+ 4,989	+ 46.5%
Equipment/Lease	6,082	4,544	△ 1,537	△ 25.3%
Motion Pictures	1,996	3,482	+ 1,486	+ 74.4%
Special Events	7,237	1,370	△ 5,866	Δ 81.1%
DVD	1,212	1,173	Δ 38	Δ 3.2%

Future Topics for Other Businesses

Special Events	 EVENT] GMMTV EXHIBITION in JAPAN (April 16 - May 23, 2021 @ Roppongi; closed April 25 - May 11 due to state of emergency) EVENT] teamLab & TikTok teamLab ★ Reconnect: Art with Sauna (March 22 - Aug 31, 2021 @ Roppongi; closed from April 25 due to state of emergency) [MUSIC] FUJI ROCK FESTIVAL '21 (Aug 20-22 @ Naeba)
DVD Releases	 SUMMERS SUMMERS Vol.22 (44, 45, 46, 47) (May 26, 2021) Zettai ni BL ni naru Sekai VS Zettai BL ni naritakunai Otoko (June 25, 2021) TV Chidori Vol.2 (4, 5, 6) (June 30, 2021) NIZI Village Clinic (July 28, 2021)
Motion Pictures	■ INOCHI NO TEISHABA (May 21, 2021) ■ KINEMA NO KAMISAMA (Aug 8, 2021) ■ The Woman of S.R.I -The Movie- (Sept 3, 2021)

Capex and Depreciation

Capex (bn of yen)

	FY20/3	FY21/3	YoY	YoY(%)	Outlook for FY22/3
Consolidated	17.44	10.22	△7.21	△ 41.4%	7.60
TV Asahi Corporation	15.36	9.52	△5.84	△ 38.0%	6.90

Depreciation

(bn of yen)

	FY20/3	FY21/3	YoY	YoY(%)	Outlook for FY22/3
Consolidated	10.80	10.66	△0.13	△ 1.3%	10.50
TV Asahi Corporation	9.13	8.77	△0.35	△ 3.9%	8.70



FY22/3 Forecast

(mm of yen)

		FY21/3 Results	FY22/3 Forecast	Difference	Difference(%)
N	et Sales	264,557	292,000	+ 27,442	+ 10.4%
	TV Broadcasting	209,485	232,600	+ 23,114	+ 11.0%
	Music Publication	6,168	6,200	+ 31	+ 0.5%
	Other Businesses	48,903	53,200	+ 4,296	+ 8.8%
0	perating Income	14,413	10,500	△ 3,913	△ 27.2%
	TV Broadcasting	11,059	7,700	△ 3,359	△ 30.4%
	Music Publication	721	500	△ 221	△ 30.7%
	Other Businesses	2,630	2,300	△ 330	△ 12.6%
	Adjustments	2	_	Δ 2	_
0	rdinary Income	17,980	14,000	△ 3,980	△ 22.1%
	ofit attributable to ners of the parent	12,600	13,000	+ 399	+ 3.2%

Ad Revenue (Terrestrial)

Time	Spot	Total	
+9.7%	+12.7%	+11.2%	

Production Cost (Terrestrial) (mm of yen)

FY22/1	YoY
78,000	+16.5%

Dividend per Share

	End of 2Q	End of FY		Annual	Payout
(yen)	Common Dividend	Common Dividend	Special / Commemorative Dividend	Total	Ratio
FY18/3	20	20	10 (Special)	50	33.8%
FY19/3	20	20	10 (Commemorative)	50	41.6%
FY20/3	20	20	-	40	16.1%
FY21/3	20	20	-	40	32.8%
FY22/3 (Outlook)	20	20	_	40	31.2%

Financial outlooks and other figures that are not historical facts are based on information available at the time of announcement. Please be informed that actual

As such, actual results may differ from the forecasts given in this document and guarantees are not made to achieving the announced results.

results may differ due to various factors in the business environment.

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