

# DATA BOOKLET

**For the Fiscal Year Ended March 31, 2016**

**May 11, 2016**

 **tv asahi holdings corporation** 

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Note: Financial data included in this document were extracted from the kessan tanshin released in Japanese. If there are any discrepancies between them, the original Japanese kessan tanshin prevails.

Note: All figures have been rounded down to the nearest million yen.

## Outlook for FYE March 31, 2017

### ■ Consolidated

|                                             | Q2 ending Sept. 30, 2016 |                         | FYE March 31, 2017 |                         |
|---------------------------------------------|--------------------------|-------------------------|--------------------|-------------------------|
|                                             | <i>mm of yen</i>         | <i>y-o-y growth (%)</i> | <i>mm of yen</i>   | <i>y-o-y growth (%)</i> |
| Net sales                                   | 142,000                  | 1.8                     | 289,000            | 2.9                     |
| TV broadcasting                             | 120,400                  | 2.7                     | 247,500            | 2.5                     |
| Music publication                           | 5,200                    | Δ 28.7                  | 9,100              | Δ 21.4                  |
| Other businesses                            | 16,400                   | 10.0                    | 32,400             | 16.7                    |
| Operating income                            | 6,000                    | Δ 26.0                  | 14,000             | Δ 15.5                  |
| Recurring profit                            | 6,500                    | Δ 31.1                  | 14,500             | Δ 21.7                  |
| Profit attributable to owners of the parent | 3,500                    | Δ 41.0                  | 9,000              | Δ 26.0                  |

### ■ Outlook for Annual Capital Expenditure

|                      |              |
|----------------------|--------------|
| Consolidated         | 13.94 bn yen |
| TV Asahi Corporation | 13.58 bn yen |

### ■ Outlook for Annual Depreciation and Amortization

|                      |             |
|----------------------|-------------|
| Consolidated         | 9.84 bn yen |
| TV Asahi Corporation | 8.90 bn yen |

## Network Time and Spot Revenues

### ■ Network Time Revenue on a Quarterly Year-on-Year Basis

|               | FYE March 31, |        |        |        |
|---------------|---------------|--------|--------|--------|
|               | 2016          | 2015   | 2014   | 2013   |
| April ~ June  | 95.2%         | 106.9% | 97.0%  | 109.3% |
| July ~ Sept.  | 102.4%        | 100.8% | 94.4%  | 107.6% |
| April ~ Sept. | 98.7%         | 103.8% | 95.7%  | 108.4% |
| Oct. ~ Dec.   | 101.8%        | 98.0%  | 103.4% | 97.8%  |
| Jan. ~ March  | 103.9%        | 95.6%  | 100.5% | 111.8% |
| Oct. ~ March  | 102.8%        | 96.9%  | 102.0% | 104.2% |
| Year end      | 100.7%        | 100.3% | 98.8%  | 106.3% |

### ■ Spot Revenue on a Monthly Year-on-Year Basis

|               | FYE March 31, |        |        |        |
|---------------|---------------|--------|--------|--------|
|               | 2016          | 2015   | 2014   | 2013   |
| April         | 91.0%         | 96.8%  | 103.6% | 131.1% |
| May           | 88.8%         | 103.4% | 109.1% | 128.7% |
| June          | 92.8%         | 103.3% | 111.8% | 106.6% |
| July          | 100.6%        | 103.1% | 101.9% | 107.0% |
| August        | 86.5%         | 112.2% | 130.5% | 91.8%  |
| September     | 96.4%         | 103.9% | 112.8% | 91.8%  |
| April ~ Sept. | 92.7%         | 103.3% | 110.2% | 109.5% |
| October       | 95.3%         | 106.9% | 106.0% | 93.4%  |
| November      | 100.3%        | 96.6%  | 106.4% | 100.1% |
| December      | 103.3%        | 97.4%  | 102.5% | 106.4% |
| January       | 102.5%        | 99.0%  | 112.1% | 106.5% |
| February      | 115.7%        | 78.3%  | 119.3% | 102.1% |
| March         | 105.8%        | 92.9%  | 105.0% | 100.5% |
| Oct. ~ March  | 103.5%        | 94.9%  | 108.0% | 101.2% |
| Year end      | 98.1%         | 98.9%  | 109.0% | 105.0% |

## ■ Spot Industry Segments

|                                         | FYE March 31, 2016 |        | FYE March 31, 2015 |        | FYE March 31, 2014 |        |
|-----------------------------------------|--------------------|--------|--------------------|--------|--------------------|--------|
|                                         | y-o-y              | share  | y-o-y              | share  | y-o-y              | share  |
| Source of Energy & Industrial Machines  | 139.3%             | 0.8%   | 102.3%             | 0.5%   | 87.6%              | 0.5%   |
| Foods                                   | 108.7%             | 10.1%  | 95.9%              | 9.2%   | 93.7%              | 9.4%   |
| Beverages & Liquors                     | 90.1%              | 8.5%   | 87.2%              | 9.3%   | 108.1%             | 10.5%  |
| Pharmaceuticals & Medical Supplies      | 106.7%             | 8.1%   | 118.4%             | 7.4%   | 105.6%             | 6.2%   |
| Cosmetics & Toiletries                  | 103.3%             | 6.5%   | 105.1%             | 6.1%   | 107.1%             | 5.8%   |
| Clothing & Wear Accessories             | 104.0%             | 2.2%   | 97.3%              | 2.1%   | 93.9%              | 2.1%   |
| Business Machines & Office Supplies     | 104.6%             | 1.2%   | 105.5%             | 1.2%   | 139.7%             | 1.1%   |
| Consumer Electronics                    | 76.9%              | 2.0%   | 105.0%             | 2.6%   | 84.4%              | 2.4%   |
| Automobiles                             | 87.8%              | 7.5%   | 94.5%              | 8.3%   | 113.8%             | 8.7%   |
| Homeware                                | 98.9%              | 1.9%   | 98.2%              | 1.9%   | 110.4%             | 1.9%   |
| Game & Software & Sporting Goods        | 91.5%              | 5.7%   | 110.0%             | 6.1%   | 129.9%             | 5.5%   |
| Housing & Housing Materials             | 93.4%              | 4.0%   | 105.4%             | 4.2%   | 130.8%             | 3.9%   |
| Publishing                              | 86.5%              | 1.2%   | 67.7%              | 1.4%   | 110.6%             | 2.0%   |
| Communications Media & Internet Devices | 103.0%             | 13.7%  | 103.7%             | 13.1%  | 105.5%             | 12.5%  |
| Retail                                  | 102.0%             | 4.2%   | 80.5%              | 4.1%   | 102.2%             | 5.0%   |
| Finance & Insurance                     | 94.7%              | 8.2%   | 96.2%              | 8.5%   | 125.5%             | 8.7%   |
| Transportation & Movies & Leisure       | 97.8%              | 6.7%   | 98.5%              | 6.7%   | 115.5%             | 6.8%   |
| Food-service & Various Services         | 97.5%              | 5.2%   | 105.4%             | 5.3%   | 116.8%             | 4.9%   |
| Government & Public Institution         | 79.5%              | 0.5%   | 168.6%             | 0.6%   | 65.6%              | 0.4%   |
| Education & Medical-service & Religion  | 111.2%             | 1.8%   | 96.3%              | 1.6%   | 114.0%             | 1.6%   |
| Other                                   | 115.6%             | 0.0%   | 39.4%              | 0.0%   | 90.2%              | 0.1%   |
| Total                                   | 98.1%              | 100.0% | 98.9%              | 100.0% | 109.0%             | 100.0% |

## Consolidated Balance Sheets

(mm of yen)

|                                      | At March 31, |         |         |         |         |         |
|--------------------------------------|--------------|---------|---------|---------|---------|---------|
|                                      | 2016         | 2015    | 2014    | 2013    | 2012    | 2011    |
| <b>ASSETS</b>                        |              |         |         |         |         |         |
| <b>I Current Assets</b>              |              |         |         |         |         |         |
| Cash and deposits                    | 25,272       | 8,427   | 11,435  | 10,776  | 9,675   | 12,465  |
| Trade notes and accounts receivable  | 79,586       | 71,927  | 71,488  | 67,141  | 65,366  | 61,364  |
| Marketable securities                | 54,824       | 75,102  | 49,398  | 49,996  | 46,995  | 55,042  |
| Inventories                          | 9,442        | 8,953   | 9,204   | 7,550   | 9,497   | 8,686   |
| Deferred tax assets                  | 1,820        | 705     | 1,988   | 2,474   | 2,285   | 2,369   |
| Other current assets                 | 11,630       | 16,610  | 8,639   | 6,697   | 4,605   | 5,120   |
| Less allowance for doubtful accounts | (88)         | (83)    | (93)    | (104)   | (101)   | (105)   |
| Total current assets                 | 182,487      | 181,643 | 152,061 | 144,533 | 138,323 | 144,944 |
| <b>II Fixed assets</b>               |              |         |         |         |         |         |
| 1. Tangible assets                   |              |         |         |         |         |         |
| Buildings and structures, net        | 26,582       | 27,896  | 28,887  | 21,219  | 22,119  | 22,111  |
| Machinery and vehicles, net          | 13,030       | 15,151  | 16,237  | 8,197   | 8,509   | 8,777   |
| Land                                 | 39,703       | 38,539  | 38,509  | 39,916  | 39,700  | 31,240  |
| Leased property, net                 | —            | —       | —       | —       | 3,880   | 5,719   |
| Construction in progress             | 4,124        | 305     | 1,734   | 11,119  | 6,160   | 267     |
| Other tangible assets, net           | 6,314        | 4,340   | 3,329   | 4,607   | 3,178   | 3,679   |
| Total tangible assets                | 89,755       | 86,233  | 88,698  | 85,061  | 83,549  | 71,796  |
| 2. Intangible assets                 |              |         |         |         |         |         |
| Software                             | 6,238        | 7,560   | 6,132   | 5,273   | 6,169   | 6,664   |
| Other intangible assets              | 2,597        | 2,977   | 541     | 553     | 283     | 282     |
| Total intangible assets              | 8,836        | 10,538  | 6,674   | 5,826   | 6,452   | 6,947   |
| 3. Investments and other assets      |              |         |         |         |         |         |
| Investment securities                | 102,286      | 103,562 | 86,479  | 84,388  | 74,235  | 70,626  |
| Net defined benefit assets           | —            | —       | 916     | —       | —       | —       |
| Deferred tax assets                  | 10,789       | 7,067   | 2,337   | 1,682   | 4,506   | 6,372   |
| Other investments and other assets   | 8,242        | 8,164   | 8,987   | 11,895  | 11,754  | 9,489   |
| Less allowance for doubtful accounts | (146)        | (146)   | (152)   | (238)   | (302)   | (304)   |
| Total investments and other assets   | 121,172      | 118,647 | 98,568  | 97,728  | 90,193  | 86,184  |
| Total fixed assets                   | 219,763      | 215,419 | 193,940 | 188,616 | 180,195 | 164,927 |
| Total assets                         | 402,251      | 397,062 | 346,001 | 333,150 | 318,519 | 309,871 |

(mm of yen )

|                                                                                     | At March 31,   |                |                |                |                |                |
|-------------------------------------------------------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
|                                                                                     | 2016           | 2015           | 2014           | 2013           | 2012           | 2011           |
| <b>LIABILITIES</b>                                                                  |                |                |                |                |                |                |
| <b>I Current liabilities</b>                                                        |                |                |                |                |                |                |
| Trade notes and accounts payable                                                    | 10,389         | 6,301          | 6,300          | 10,659         | 11,193         | 12,662         |
| Other payables                                                                      | 20,058         | 17,854         | 19,030         | 15,848         | 17,321         | 14,133         |
| Accrued expenses                                                                    | 24,550         | 22,826         | 24,937         | 21,612         | 21,319         | 18,064         |
| Accrued income taxes                                                                | 4,723          | 4,596          | 4,741          | 3,643          | 2,382          | 3,476          |
| Liabilities for director bonuses                                                    | 54             | 61             | 65             | 60             | 113            | 89             |
| Provision for measures associated with the relocation of transmitting station       | —              | —              | —              | 1,080          | —              | —              |
| Other current liabilities                                                           | 4,739          | 6,494          | 2,300          | 2,667          | 2,642          | 3,158          |
| <b>Total current liabilities</b>                                                    | <b>64,516</b>  | <b>58,134</b>  | <b>57,376</b>  | <b>55,572</b>  | <b>54,973</b>  | <b>51,584</b>  |
| <b>II Non-current liabilities</b>                                                   |                |                |                |                |                |                |
| Deferred tax liabilities                                                            | 9,425          | 9,801          | —              | —              | —              | —              |
| Liabilities for retirement and severance benefits- employees                        | —              | —              | —              | 14,425         | 13,592         | 13,411         |
| Liabilities for retirement and severance benefits- directors and corporate auditors | 309            | 370            | 353            | 327            | 479            | 638            |
| Net defined benefit liabilities                                                     | 16,421         | 17,896         | 16,132         | —              | —              | —              |
| Other non-current liabilities                                                       | 2,662          | 1,628          | 819            | 854            | 942            | 1,374          |
| <b>Total non-current liabilities</b>                                                | <b>28,817</b>  | <b>29,696</b>  | <b>17,306</b>  | <b>15,608</b>  | <b>15,014</b>  | <b>15,423</b>  |
| <b>Total liabilities</b>                                                            | <b>93,334</b>  | <b>87,831</b>  | <b>74,683</b>  | <b>71,180</b>  | <b>69,987</b>  | <b>67,008</b>  |
| <b>NET ASSETS</b>                                                                   |                |                |                |                |                |                |
| <b>I Stockholders' equity</b>                                                       |                |                |                |                |                |                |
| Common stock                                                                        | 36,642         | 36,642         | 36,642         | 36,642         | 36,642         | 36,642         |
| Additional paid-in capital                                                          | 70,168         | 70,168         | 55,342         | 55,342         | 55,342         | 55,342         |
| Retained earnings                                                                   | 181,694        | 173,323        | 167,895        | 159,234        | 152,215        | 147,737        |
| Treasury stock                                                                      | (2,577)        | (332)          | (326)          | (326)          | (321)          | (321)          |
| <b>Total stockholders' equity</b>                                                   | <b>285,927</b> | <b>279,801</b> | <b>259,553</b> | <b>250,893</b> | <b>243,879</b> | <b>239,401</b> |
| <b>II Accumulated other comprehensive income</b>                                    |                |                |                |                |                |                |
| Valuation difference on available-for-sale securities                               | 21,531         | 21,505         | 7,127          | 5,718          | 102            | (995)          |
| Deferred gain (loss) on hedges                                                      | 1,855          | 3,762          | 1,635          | 1,027          | 24             | 22             |
| Foreign currency translation adjustments                                            | (1)            | (1)            | (65)           | (147)          | (186)          | (170)          |
| Remeasurements of defined benefit plans                                             | (5,456)        | (616)          | (1,685)        | —              | —              | —              |
| <b>Total accumulated other comprehensive income</b>                                 | <b>17,928</b>  | <b>24,649</b>  | <b>7,011</b>   | <b>6,598</b>   | <b>(59)</b>    | <b>(1,144)</b> |
| <b>III Non-controlling interests</b>                                                | <b>5,060</b>   | <b>4,779</b>   | <b>4,752</b>   | <b>4,478</b>   | <b>4,710</b>   | <b>4,605</b>   |
| <b>Total net assets</b>                                                             | <b>308,917</b> | <b>309,231</b> | <b>271,318</b> | <b>261,969</b> | <b>248,531</b> | <b>242,863</b> |
| <b>Total liabilities and net assets</b>                                             | <b>402,251</b> | <b>397,062</b> | <b>346,001</b> | <b>333,150</b> | <b>318,519</b> | <b>309,871</b> |

# Consolidated Statements of Income



(mm of yen)

|     |                                                                                 | Fiscal Year Ended March 31, |         |         |         |         |         |
|-----|---------------------------------------------------------------------------------|-----------------------------|---------|---------|---------|---------|---------|
|     |                                                                                 | 2016                        | 2015    | 2014    | 2013    | 2012    | 2011    |
| I   | Net sales                                                                       | 280,779                     | 276,473 | 267,928 | 253,774 | 239,845 | 235,398 |
| II  | Cost of sales                                                                   | 199,663                     | 196,729 | 187,440 | 182,200 | 172,812 | 170,291 |
|     | Gross profit                                                                    | 81,116                      | 79,743  | 80,487  | 71,574  | 67,033  | 65,106  |
| III | SGA expenses                                                                    | 64,546                      | 64,605  | 62,739  | 58,158  | 56,571  | 55,254  |
|     | Operating income                                                                | 16,570                      | 15,138  | 17,748  | 13,415  | 10,462  | 9,851   |
| IV  | Non-operating revenue                                                           | 2,215                       | 2,473   | 2,334   | 2,437   | 3,091   | 2,914   |
|     | Interest income                                                                 | 166                         | 165     | 154     | 77      | 95      | 141     |
|     | Dividend income                                                                 | 1,070                       | 876     | 763     | 667     | 651     | 626     |
|     | Share of profit of entities accounted for using equity                          | 418                         | 363     | 983     | 1,241   | 1,719   | 1,395   |
|     | Other non-operating income                                                      | 560                         | 1,067   | 431     | 451     | 624     | 750     |
| V   | Non-operating expenses                                                          | 276                         | 899     | 331     | 145     | 428     | 394     |
|     | Loss on disposal of fixed assets                                                | 187                         | 852     | 277     | 84      | 320     | 197     |
|     | Loss on valuation of membership                                                 | 51                          | —       | —       | —       | —       | —       |
|     | Allowance for doubtful accounts                                                 | —                           | —       | —       | —       | —       | 47      |
|     | Other non-operating expenses                                                    | 37                          | 46      | 53      | 60      | 107     | 148     |
|     | Recurring profit                                                                | 18,509                      | 16,712  | 19,751  | 15,708  | 13,124  | 12,371  |
| VI  | Extraordinary gains                                                             | 1,076                       | 1,085   | 1,304   | —       | 182     | —       |
|     | Gain on step acquisitions                                                       | —                           | 1,085   | —       | —       | —       | —       |
|     | Gain on sales of investment securities                                          | 539                         | —       | —       | —       | 182     | —       |
|     | Compensation income                                                             | 537                         | —       | —       | —       | —       | —       |
|     | Gain on sale of noncurrent assets                                               | —                           | —       | 1,304   | —       | —       | —       |
| VII | Extraordinary losses                                                            | 235                         | 285     | 1,937   | 1,643   | 88      | 559     |
|     | Loss on sales of investment securities                                          | —                           | 115     | 79      | —       | 47      | 63      |
|     | Loss on valuation of investment securities                                      | 235                         | 169     | 953     | 263     | 41      | 59      |
|     | Effect of adoption of new accounting standards for asset retirement obligations | —                           | —       | —       | —       | —       | 437     |
|     | Loss on measures associated with the relocation of transmitting station         | —                           | —       | 904     | 1,380   | —       | —       |
|     | Income before income taxes                                                      | 19,350                      | 17,512  | 19,117  | 14,065  | 13,219  | 11,811  |
|     | Income taxes - current                                                          | 8,062                       | 6,065   | 7,436   | 5,721   | 4,350   | 4,498   |
|     | Income taxes - deferred                                                         | (1,179)                     | 137     | (289)   | (1,001) | 1,242   | 164     |
|     | Profit                                                                          | 12,468                      | 11,308  | 11,971  | 9,345   | 7,626   | 7,148   |
|     | Profit attributable to non-controlling interests                                | 298                         | 314     | 292     | 314     | 130     | 135     |
|     | Profit attributable to owners of the parent                                     | 12,169                      | 10,994  | 11,678  | 9,030   | 7,496   | 7,013   |

## Consolidated Statements of Comprehensive Income

(mm of yen)

|                                                                                   | Fiscal Year Ended March 31, |        |        |        |       |         |
|-----------------------------------------------------------------------------------|-----------------------------|--------|--------|--------|-------|---------|
|                                                                                   | 2016                        | 2015   | 2014   | 2013   | 2012  | 2011    |
| Profit                                                                            | 12,468                      | 11,308 | 11,971 | 9,345  | 7,626 | 7,148   |
| Other comprehensive income                                                        |                             |        |        |        |       |         |
| Valuation difference on available-for-sale securities                             | 61                          | 14,329 | 1,359  | 5,529  | 1,056 | (1,465) |
| Deferred gain (loss) on hedges                                                    | (1,906)                     | 2,127  | 608    | 1,002  | 2     | 22      |
| Foreign currency translation adjustments                                          | (0)                         | 64     | 81     | 38     | (15)  | (39)    |
| Remeasurements of defined benefit plans                                           | (4,839)                     | 1,068  | —      | —      | —     | —       |
| Share of other comprehensive income of entities accounted for using equity method | (35)                        | 48     | 50     | 86     | 42    | (46)    |
| Total other comprehensive income                                                  | (6,720)                     | 17,637 | 2,099  | 6,657  | 1,085 | (1,529) |
| Comprehensive income                                                              | 5,747                       | 28,946 | 14,070 | 16,002 | 8,711 | 5,619   |
| Components:                                                                       |                             |        |        |        |       |         |
| Comprehensive income attributable to owners of the parent                         | 5,448                       | 28,632 | 13,777 | 15,688 | 8,580 | 5,483   |
| Comprehensive income attributable to non-controlling interests                    | 299                         | 313    | 292    | 314    | 130   | 135     |

**Consolidated Statements of Cash Flows**

(mm of yen)

|                                                                                                      | Fiscal Year Ended March 31, |          |          |          |          |          |
|------------------------------------------------------------------------------------------------------|-----------------------------|----------|----------|----------|----------|----------|
|                                                                                                      | 2016                        | 2015     | 2014     | 2013     | 2012     | 2011     |
| <b>I Cash flows from operating activities</b>                                                        |                             |          |          |          |          |          |
| Income before income taxes                                                                           | 19,350                      | 17,512   | 19,117   | 14,065   | 13,219   | 11,811   |
| Depreciation and amortization                                                                        | 10,356                      | 9,690    | 9,533    | 9,090    | 9,116    | 8,934    |
| Amortization of goodwill                                                                             | 349                         | 353      | 66       | —        | —        | —        |
| Loss (gain) on sales of noncurrent assets                                                            | —                           | —        | (1,304)  | —        | —        | —        |
| Loss on disposal of fixed assets                                                                     | 187                         | 852      | 277      | 84       | 320      | 197      |
| (Gain) Loss on sales of investment securities                                                        | (539)                       | 115      | 79       | —        | (135)    | 63       |
| Loss on valuation of investment securities                                                           | 235                         | 169      | 953      | 263      | 41       | 59       |
| Loss on valuation of membership                                                                      | 51                          | —        | —        | —        | —        | —        |
| Effect of adoption of new accounting standards for asset retirement obligations                      | —                           | —        | —        | —        | —        | 437      |
| Increase (decrease) in allowance for doubtful accounts                                               | 4                           | (19)     | (97)     | (64)     | (4)      | (59)     |
| Increase (decrease) in provision for measures associated with the relocation of transmitting station | —                           | —        | (1,080)  | 1,080    | —        | —        |
| Increase (decrease) in liabilities for retirement and severance benefits-employees                   | —                           | —        | —        | 833      | 181      | 214      |
| Increase (decrease) in net defined benefit liabilities                                               | 1,135                       | 1,706    | 1,707    | —        | —        | —        |
| Contribution to retirement benefit trust                                                             | (10,000)                    | —        | —        | —        | —        | —        |
| Interest and dividend income                                                                         | (1,236)                     | (1,042)  | (918)    | (744)    | (747)    | (768)    |
| Share of profit (loss) of entities accounted for using equity method                                 | (418)                       | (363)    | (983)    | (1,241)  | (1,719)  | (1,395)  |
| Loss (gain) on step acquisitions                                                                     | —                           | (1,085)  | —        | —        | —        | —        |
| Compensation income                                                                                  | (537)                       | —        | —        | —        | —        | —        |
| (Increase) decrease in trade notes and accounts receivables                                          | (7,658)                     | 2,096    | (4,347)  | (1,543)  | (4,002)  | (1,087)  |
| (Increase) decrease in inventories                                                                   | (488)                       | 425      | (1,653)  | 1,946    | (810)    | 2,227    |
| Increase (decrease) in trade notes and accounts payables                                             | 4,087                       | (240)    | (4,363)  | (857)    | (1,467)  | (638)    |
| Other cash flows from operating activities                                                           | 2,322                       | (79)     | 2,835    | 138      | 1,453    | 2,241    |
| Sub total                                                                                            | 17,203                      | 30,091   | 19,823   | 23,050   | 15,444   | 22,237   |
| Interest and dividend received                                                                       | 1,356                       | 1,225    | 1,043    | 875      | 867      | 841      |
| Income taxes refunded                                                                                | 3,150                       | 36       | 7        | 30       | 81       | 445      |
| Income taxes paid                                                                                    | (8,688)                     | (10,057) | (6,367)  | (4,416)  | (5,245)  | (1,183)  |
| Net cash provided by operating activities                                                            | 13,022                      | 21,296   | 14,506   | 19,539   | 11,148   | 22,341   |
| <b>II Cash flows from investing activities</b>                                                       |                             |          |          |          |          |          |
| (Increase) decrease in cash deposits                                                                 | —                           | —        | (12)     | (52)     | 68       | 300      |
| Payments into time deposits                                                                          | (12,251)                    | (1,012)  | —        | —        | —        | —        |
| Proceeds from withdrawal of time deposits                                                            | —                           | 1,500    | —        | —        | —        | —        |
| Purchase of marketable securities                                                                    | (96,600)                    | (92,925) | (44,000) | (19,000) | (18,000) | (28,000) |
| Proceeds from redemption of marketable securities                                                    | 110,700                     | 61,600   | 37,000   | 21,000   | 20,043   | 19,000   |
| Purchase of trust beneficiary right                                                                  | (14,698)                    | (6,598)  | —        | —        | —        | —        |
| Proceeds from redemption of trust beneficiary right                                                  | 14,200                      | 5,300    | —        | —        | —        | —        |
| Purchase of tangible assets                                                                          | (8,221)                     | (5,376)  | (17,802) | (10,235) | (16,746) | (14,437) |
| Proceeds from sales of tangible assets                                                               | —                           | —        | 8,872    | —        | —        | —        |
| Purchase of intangible assets                                                                        | (1,969)                     | (3,663)  | (2,214)  | (1,383)  | (1,629)  | (2,497)  |
| Purchase of investment securities                                                                    | (4,950)                     | (9,353)  | (148)    | (1,084)  | (456)    | (1,240)  |
| Proceeds from redemption of investment securities                                                    | 200                         | 2,000    | —        | —        | 1,000    | 5,062    |
| Proceeds from sales of investment securities                                                         | 1,045                       | 2        | —        | 52       | 370      | 1,662    |
| Cash paid in conjunction with purchase of consolidated subsidiaries                                  | —                           | —        | —        | (855)    | —        | —        |
| Proceeds from purchase of investments in subsidiaries resulting in change in scope of consolidation  | —                           | —        | —        | 740      | —        | —        |
| Other cash flows from investing activities                                                           | 216                         | (226)    | 5        | (496)    | (307)    | (1,063)  |
| Net cash used in investing activities                                                                | (12,329)                    | (48,755) | (18,299) | (11,314) | (15,657) | (21,212) |

(mm of yen)

|                                                                                 | Fiscal Year Ended March 31, |          |         |         |         |         |
|---------------------------------------------------------------------------------|-----------------------------|----------|---------|---------|---------|---------|
|                                                                                 | 2016                        | 2015     | 2014    | 2013    | 2012    | 2011    |
| <b>III Cash flows from financing activities</b>                                 |                             |          |         |         |         |         |
| Purchase of treasury stock                                                      | (2,245)                     | (0)      | —       | —       | —       | —       |
| Dividends paid to stockholders                                                  | (3,798)                     | (3,639)  | (3,017) | (2,012) | (3,018) | (2,012) |
| Dividends paid to non-controlling interests                                     | (18)                        | (18)     | (18)    | (11)    | (26)    | (98)    |
| Other cash flows from financing activities                                      | (657)                       | (137)    | (207)   | (187)   | (153)   | (139)   |
| Net cash used in financing activities                                           | (6,719)                     | (3,795)  | (3,244) | (2,211) | (3,197) | (2,249) |
| <b>IV Effect of exchange rate changes on cash and cash equivalents</b>          | (0)                         | 64       | 86      | 36      | (13)    | (34)    |
| <b>V Net increase (decrease) in cash and cash equivalents</b>                   | (6,026)                     | (31,189) | (6,951) | 6,050   | (7,720) | (1,155) |
| <b>VI Cash and cash equivalents at beginning of term</b>                        | 35,862                      | 47,581   | 54,532  | 48,482  | 56,202  | 57,357  |
| <b>VII Increase in cash and cash equivalents resulting from share exchanges</b> | —                           | 19,470   | —       | —       | —       | —       |
| <b>VIII Cash and cash equivalents at end of term</b>                            | 29,835                      | 35,862   | 47,581  | 54,532  | 48,482  | 56,202  |

## Viewer Ratings Summary

(Source: Video Research)

### ■Monthly Average Ratings April 2015 ~ March 2016

(%)

|                        | All Day<br>6:00am-midnight | Golden Time<br>7:00pm-10:00pm | Prime Time<br>7:00pm-11:00pm | Prime Time 2<br>11:00pm-1:00am |
|------------------------|----------------------------|-------------------------------|------------------------------|--------------------------------|
| April                  | 6.8                        | 10.9                          | 11.0                         | 6.8                            |
| May                    | 6.5                        | 10.0                          | 10.3                         | 6.6                            |
| June                   | 6.7                        | 10.8                          | 10.9                         | 6.6                            |
| July                   | 6.6                        | 9.7                           | 10.1                         | 6.8                            |
| August                 | 6.9                        | 9.9                           | 10.6                         | 6.9                            |
| September              | 7.4                        | 11.0                          | 11.4                         | 6.6                            |
| April 2015~ Sept. 2015 | 6.8                        | 10.4                          | 10.7                         | 6.7                            |
| October                | 7.1                        | 10.6                          | 10.7                         | 6.3                            |
| November               | 7.5                        | 11.7                          | 11.8                         | 6.9                            |
| December               | 7.8                        | 11.9                          | 12.0                         | 7.2                            |
| January                | 7.7                        | 10.8                          | 11.1                         | 8.2                            |
| February               | 7.8                        | 11.0                          | 11.3                         | 7.0                            |
| March                  | 7.4                        | 10.8                          | 11.0                         | 7.3                            |
| Oct. 2015~March 2016   | 7.5                        | 11.1                          | 11.3                         | 7.1                            |
| April 2015~March 2016  | 7.2                        | 10.8                          | 11.0                         | 6.9                            |
| April 2014~March 2015  | 7.1                        | 10.9                          | 11.3                         | 7.3                            |