Note: This document is a direct translation of the *kessan tanshin* released in Japanese. All figures in millions of yen have thus been rounded down to the nearest million yen. If there are any discrepancies between this document and the original Japanese version, the original Japanese version prevails.

May 11, 2021

## TV Asahi Holdings Corporation Consolidated Earnings Report for the Fiscal Year ended March 31, 2021 (Japanese GAAP)

Stock listing: Tokyo Stock Exchange (First Section) Securities code: 9409

Headquarters: 6-9-1 Roppongi, Minato-ku, Tokyo 106-8001 JAPAN URL: https://www.tv-asahihd.co.jp/e/

Representative: Hiroshi Hayakawa, Chairman and CEO

Information contact: Naoji Kobayashi, Treasurer Tel: +81-3-6406-1115

Scheduled dates

General Shareholders' Meeting

June 29, 2021

Filing of statutory financial report (yuka-shoken hokokusho):

Dividend payout:

June 29, 2021

June 29, 2021

Supplementary materials to financial results available: Yes Fiscal year-end earnings presentation held: Yes

(Amounts rounded down to the nearest \( \prec{4}{2} \) million)

#### 1. Consolidated Performance for the Fiscal Year ended March 31, 2021 (April 1, 2020–March 31, 2021)

#### (1) Consolidated Operating Results (percentages indicate year-on-year changes)

							Profit attribu	table to
	Net sales		Operating income		Ordinary income		owners of the parent	
	¥ million	%	¥ million	%	¥ million	%	¥ million	%
FYE March 31, 2021	264,557	(9.9)	14,413	14.7	17,980	(43.9)	12,600	(52.3)
FYE March 31, 2020	293,638	(2.7)	12,565	(22.3)	32,048	67.8	26,398	105.0

Note: Comprehensive income: FYE March 31, 2021 ¥ 32,386 million (192.6%); FYE March 31, 2020 ¥ 11,067 million (minus 40.0%)

			Profit attributable to		
	Earnings	Diluted earnings	owners of the parent /	Ordinary Income /	Operating income /
	per share	per share	Owners' equity*	Total assets	Net sales
	¥	¥	%	%	%
FYE March 31, 2021	122.08	-	3.5	3.9	5.4
FYE March 31, 2020	248.58	-	7.5	7.1	4.3

\*Owners' equity = Net assets – Share purchase warrants – Non-controlling interests

Note: Share of profit of entities accounted for using equity method: FYE March 31, 2021: ¥2,118 million; FYE March 31, 2020: ¥17,748 million

#### (2) Consolidated Financial Position

	Total assets	Net assets	Owners' equity ratio	Net assets per share
	¥ million	¥ million	%	¥
March 31, 2021	473,739	376,105	79.1	3,693.89
March 31, 2020	447,549	352,518	78.5	3,380.36

Note: Owners' equity: March 31, 2021: ¥ 374,964 million; March 31, 2020: ¥ 351,463 million

#### (3) Consolidated Cash Flows

	Cash flow from operating activities	Cash flow from investing activities	Cash flow from financing activities	Cash and cash equivalents at end of period
FYE March 31, 2021	¥ million 20,596	¥ million (7.959)	¥ million (8,251)	¥ million 44.062
FYE March 31, 2020	24,513	(16,450)	(9,878)	39,709

#### 2. Dividends

	Dividend per share							Dividend
						Total		payout /
					Annual	dividend	Payout ratio	Net assets
	End-Q1	End-Q2	End-Q3	Year-end	total	payout	(consolidated)	(consolidated)
	¥	¥	¥	¥	¥	¥ million	%	%
FYE March 31, 2020	_	20.00	_	20.00	40.00	4,298	16.1	1.2
FYE March 31, 2021	_	20.00	_	20.00	40.00	4,264	32.8	1.1
Forecast for FYE March 31, 2022	_	20.00	_	20.00	40.00		31.2	

### 3. Forecast for the Fiscal Year ending March 31, 2022 (April 1, 2021 – March 31, 2022)

						(p	ercentages in	dicate ye	ar-on-year changes)
	Net sales		Operating income		Ordinary income		Profit attributable to owners of the parent		Earnings per share
	¥ million	%	¥ million	%	¥ million	%	¥ million	%	¥
FYE March 31, 2022	292,000	10.4	10,500	(27.2)	14,000	(22.1)	13,000	3.2	128.07

#### \* Notes

- (1) Changes in consolidation status of major subsidiaries during the term: None
- (2) Changes in accounting principles, changes in accounting estimates, and retrospective restatement
  - 1) Changes in accordance with amendments to accounting standards, etc.: None
  - 2) Changes other than noted in 1) above: None
  - 3) Changes in accounting estimates: None
  - 4) Retrospective restatement: None
- (3) Shares outstanding (ordinary shares)

	March 31, 2021	March 31, 2020
1) Number of shares issued (including treasury stock)	108,529,000	108,529,000
2) Number of shares held in treasury	7,019,586	4,556,957
	March 31, 2021	March 31, 2020
3) Average number of shares outstanding during the term	103,208,340	106,195,528

<sup>\*</sup> This document is not subject to audit procedures.

#### \*Appropriate Use of Earnings Forecasts and Other Important Information

- The above forecasts are based on information available as of this report's publication. Actual results may differ from forecasts due to changes in the business environment.
- TV Asahi Holdings Corporation intends to publish the supplementary material to financial results on its website on Tuesday, May 11, 2021.
- TV Asahi Holdings Corporation is scheduled to hold an earnings presentation for analysts on Wednesday, May 19, 2021, and intends to publish the presentation materials on its website immediately after the event.

### 1. Business Performance and Financial Condition

#### (1) Business Performance

During the fiscal year under review (ended March 31, 2021), the Japanese economy faced adverse conditions owing to continual restrictions on movement and consumer activity due to the COVID-19 pandemic.

Conditions in the television advertising market also faced an adverse condition, with, for example, the Tokyo area spot advertising volume falling below the prior-year level.

In this economic environment, net sales for the fiscal year ended March 31, 2021 were \(\frac{\text{\$\text{2}}}{264.557}\) billion (down 9.9% year-on-year), and cost of sales and selling, general and administrative (SG&A) expenses totaled \(\frac{\text{\$\text{\$\text{\$\text{2}}}}{250.143}\) billion (down 11.0%). As a result, operating income was \(\frac{\text{\$\text{\$\text{\$\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\$

#### Performance by segment

### 1. TV Broadcasting Business

Average viewer ratings for the fiscal year ended March 31, 2021 were as follows: 4.1% for individual all and 8.0% for household in the all-day viewer ratings segment (6 a.m.- midnight) with both ranking second in this segment; 6.1% for individual all and 10.8% for household in golden time (7 p.m.-10 p.m.), both ranking second among commercial broadcasters in this segment; 6.2% for individual all and 11.2% for household in prime time (7 p.m.-11 p.m.), ranking first and second respectively in this segment; and 2.5% for individual all and 5.0% for household for prime 2 (11 p.m.-1 a.m.), both ranking second in this time segment. The Company maintains its position among the top broadcasters in average viewer ratings in all time segments.

Throughout the fiscal year ended March 31, 2021, *Hodo Station* captured the top rating among the golden and prime time programs of all broadcasters during the entire 51 weeks in which it was broadcast and matched its own all-time highest annual average individual all viewer rating of 7.1% set in fiscal 2005. Furthermore, the prime time regular news programs delivered strong results as *Sunday Station*'s time slot moved to 9 p.m., in line with *Saturday Station*'s time slot, from the fall programming season onward. Six of the Company's drama series ranked among the top 10 in individual all average viewer ratings among those of commercial broadcasters during the fiscal year under review despite irregular airing dates caused by factors such as the suspension of filming in response to the declaration of a state of emergency in April.

The Company's programs delivered strong results during all the programming seasons, including *BG* (average: individual all 8.6%, household 15.6%), *Aibou: Tokyo Detective Duo Season 19* (average: individual all 8.4%, household 15.0%), *7 Secretaries* (average: individual all 7.9%, household 14.5%) and *Tokuso 9* (average: individual all 7.6%, household 14.0%). In addition to the consistently strong ratings of variety programs on Sundays and Mondays, the Company strengthened viewer ratings of variety programs on Fridays with *Zawatsuku! Friday*, which ratings rose sharply from those of the previous year.

In the all-day segment, the Company created a positive momentum starting with regular morning news show *Shinichi Hatori's MORNING SHOW* which recorded its highest individual all viewer ratings and the captured the highest ratings among the morning programs of all broadcasters for the first time, and *Jun Sanpo* and *Oshita Yoko Wide! Scramble Ichibu* also capturing their highest-ever viewer ratings. During evening programming on weekends, *Jinsei no Rakuen* and *Aiba's Joy of Learning* continued to deliver high viewer ratings and increased their average ratings from the previous fiscal year.

During the three-day New Year's holiday period, programs such as *Aibou: Tokyo Detective Duo New Year Special* and *Beat the Champions* captured high viewer ratings. TV Asahi maintained the top average viewer ratings for the three-day period in prime time for the 13<sup>th</sup> consecutive year and in golden time, the seventh consecutive year.

In these circumstances, the Company carried out aggressive marketing activities targeted at boosting sales and profits.

In regard to time advertising sales revenue, advertisers were inclined to place importance on retaining flexibility and efficiency in their advertising activities which resulted in a continued tendency to reduce fixed costs, and advertising sales for regular programs decreased. Revenue from one-off special programs declined in the absence of *World Baseball Premier 12*, TV Asahi 60<sup>th</sup> anniversary commemorative programs such as five-night consecutive drama special *Shiroi Kyoto* (by Toyoko Yamasaki) and *2019 World Aquatic Championships, Gwangju, South Korea*, and other events aired in the previous fiscal year, despite efforts to increase revenue with programs including the two-night *Tobousha (The Fugitive Japan adaptation)* drama and special drama *Air Girl*. As a result, time advertising sales revenue for the fiscal year ended March 31, 2021 totaled \mathbb{475.206} billion (down 10.5% year-on-year).

Spot advertising sales revenue decreased due to a year-on-year decrease in Tokyo area spot advertising volume from the impact of COVID-19. Although revenues were strong in industry sectors such as "government and public institutions", revenues declined from many other categories such as "transportation and leisure", "pharmaceutical and medical supplies", "housing and housing materials",

and "finance and insurance". As a result, spot advertising sales revenue in the fiscal year under review totaled ¥79.423 billion (down 14.1%).

BS/CS revenue totaled \(\frac{4}{2}4.903\) billion (down 4.6%), program sales revenue \(\frac{4}{12.825}\) billion (down 2.6%), and other revenue \(\frac{4}{2}0.846\) billion (down 11.1%).

As a result of the above, the TV Broadcasting Business generated net sales of \(\frac{\pmathbf{\text{2}}}{2.13.205}\) billion (down 10.9%) while incurring operating expenses of \(\frac{\pmathbf{\text{2}}}{2.02.146}\) billion (down 13.0%), due primarily to a reduction in program production costs and other expenses, resulting in operating income of \(\frac{\pmathbf{\text{4}}}{11.059}\) billion (up 58.0%).

#### 2. Music Publication Business

The absence of *Ketsumeishi* concert tour held in the previous fiscal year as well as the postponement of *Sonar Pocket* and *Shonan no Kaze* concert tours resulted in the Music Publication Business generating net sales of ¥6.391 billion (down 35.2%). Operating expenses were ¥5.670 billion (down 35.9%), resulting in operating income of ¥0.721 billion (down 29.1%).

#### 3. Other Businesses

With the regard to internet-related businesses, the Company established TELASA CORPORATION, a joint venture with KDDI Corporation, and launched the subscription-video-on-demand service "TELASA" as TV Asahi's main platform in April 2020. The number of TELASA subscribers is growing steadily due to endeavors such as providing a rich slew of TV Asahi tie-up original content. "ABEMA", a joint venture with CyberAgent, Inc., is steadily growing, consistently achieving its initial target of 10 million weekly active users (WAU). "ABEMA NEWS" delivers in real-time popular current issues such as COVID-19-related news and press conferences, and disaster-related information. It programs news specials in a timely manner and is becoming increasingly well-established as a "vital infrastructure" during emergencies. Regarding free-of-charge ad-supported TV streaming services, Tokyo's five key commercial broadcasters have increased their investment in the operating company of the "TVer" service and have thus gained control of the business. In addition, UltraImpression, Inc., a consolidated subsidiary that develops and operates a video advertising platform, is seeing growth in sales mainly from advertising on TV catch-up streaming services. Furthermore, New Japan Pro-Wrestling's NJPW WORLD and Toei Tokusatsu Fan Club video distribution businesses and other such businesses continue to achieve steady growth due to the development of content that meets the needs of core fans even during the COVID-19 pandemic.

In the special events business, the Company organized Banksy: Genius or Vandal?, the first-ever

exhibition in Japan of the works of the world-famous artist. The exhibition, which was held in Yokohama, Osaka, and Nagoya was a huge success in all three cities. In addition, the Company engaged in online sales of popular cuisine from the annual *Gekikara Gourmet Festival*. The sale of cuisines generated solid revenue as they catered to the expectations of *Gekikara Gourmet Festival* fans. Revenue from this segment declined, however, due to the cancellation of *TV Asahi-Roppongi Hills Summer Festival SUMMER STATION* and other major events owing to the spread of COVID-19.

Revenue rose sharply in the shopping business against the backdrop of strong viewer ratings for *Jun Sanpo* TV shopping program and heightened stay-at-home demand sparked by the COVID-19 pandemic. Moreover, revenue of the overall shopping business reached a record high as the regularly aired special TV shopping programs, *Koji Imada* \* *Hit World* and *Sakagami-kun ga Tameshite Mita!!* were popular. The Company converted ITTY, Inc., an online sales business operator, into a consolidated subsidiary in November 2020. The Company aims to strengthen the TV Asahi Group's shopping business by leveraging the extensive range of products for young people that ITTY has developed as well as ITTY's wide-ranging sales activities using its own e-commerce site.

In the investment in motion pictures business, despite the postponement of motion picture releases due to the COVID-19 pandemic, both *Doraemon the Movie 2020: Nobita's New Dinosaur* and the Doraemon 50th anniversary commemorative movie *STAND BY ME Doraemon 2* were hits earning box office revenue of \(\frac{\pma}{3}\).35 billion, and \(\frac{\pma}{2}\).75 billion, respectively.

In DVD sales, the Company released a variety of titles, including the Johnny's Jr. program, *Hadaka no Shounen*, which featured a recording of the performance by the cast at a *Summer Station* event; *Boys in the Mid Summer 1945/2020*, the first drama series casting the idol group Bishonen; and the popular series *Aibou: Tokyo Detective Duo*.

As a result of the above activities, during the fiscal year under review, the Other Businesses segment recorded net sales of \pm 58.605 billion (up 0.4% year-on-year), while operating expenses were \pm 55.974 billion (up 4.1%). As a result, operating income was \pm 2.630 billion (down 42.8%).

#### (2) Financial Condition

Current assets totaled ¥151.540 billion at the end of the fiscal year (March 31, 2021), a decrease of ¥3.992 billion from the end of the previous fiscal year (March 31, 2020). The decrease is mainly attributable to a decrease of ¥3.305 billion in other current assets including a decrease in trust beneficiary rights as well as a decrease of ¥3.134 billion of cash and deposits, which offset an increase of ¥1.694 billion in marketable securities.

Fixed assets totaled ¥322.199 billion at March 31, 2021, an increase of ¥30.182 billion from March 31, 2020. The increase is mainly attributable to increases of ¥27.883 billion in investment securities and ¥4.827 billion in land.

As a result of the above, total assets increased by \(\pm\)26.190 billion from March 31, 2020 to \(\pm\)473.739 billion at March 31, 2021.

Current liabilities totaled ¥60.362 billion at March 31, 2021, a decrease of ¥3.264 billion from March 31, 2020. The decrease is mainly attributable to a decrease of ¥3.166 billion in other payables.

Non-current liabilities totaled \(\pmax37.271\) billion at March 31, 2021, an increase of \(\pmax5.868\) billion from March 31, 2020. The increase is mainly attributable to an increase of \(\pmax7.183\) billion in deferred tax liabilities.

As a result of the above, total liabilities increased by \(\xi\)2.603 billion from March 31, 2020 to \(\xi\)97.634 billion at March 31, 2021.

Net assets as of March 31, 2021 totaled \(\frac{4}{3}76.105\) billion, an increase of \(\frac{4}{2}3.586\) billion from March 31, 2020. The increase is mainly attributable to an increase of \(\frac{4}{1}7.973\) billion in valuation difference on available-for-sale securities. As a result, the owners' equity ratio was 79.1% at March 31, 2021.

#### (3) Cash flows

#### Cash flows from operating activities

Operating activities provided net cash of \(\frac{\pmathrm{\text{\text{20.596}}}}{20.596}\) billion in the fiscal year ended March 31, 2021, a \(\frac{\pmathrm{\text{\ti}\text{\text{\tex

#### Cash flows from investing activities

Investing activities amounted to net cash of ¥7.959 billion in the fiscal year ended March 31, 2021, an ¥8.490 billion decrease in cash used compared to the previous fiscal year. The decrease in cash used is

attributable to factors including a decrease of ¥38.200 billion in purchase of marketable securities and a decrease of ¥14.841 billion in purchase of investment securities, which offset a decrease of ¥48.500 billion in proceeds from redemption of marketable securities.

#### Cash flows from financing activities

Financing activities amounted to net cash of ¥8.251 billion in the fiscal year ended March 31, 2021, a ¥1.627 billion decrease in cash used compared to the previous fiscal year.

#### (4) Future outlook

The Company forecasts an increase in net sales due to the large decrease in the first half of fiscal year ended March 31, 2021. However, in terms of operating expenses, the Company expects an increase in program production costs from productions such as the Tokyo Summer Olympics, costs of other businesses and other expenses, as well as Covid-19 continuing to have an unforeseeable effect on businesses and thus, forecasts a decrease in operating income and ordinary income.

As a result, for the fiscal year ending March 31, 2022 the Company forecasts full-year consolidated net sales of ¥292.0 billion, operating income of ¥10.5 billion, ordinary income of ¥14.0 billion, and profit attributable to owners of the parent of ¥13.0 billion.

(5) Basic Policy on the Distribution of Profits and Dividends for the Fiscal Year Ended March 31, 2021 and for the Fiscal Year Ending March 31, 2022

The Company regards the distribution of profits to shareholders as an important management policy. The Company has a basic policy of striving to pay stable ordinary dividends with an emphasis on continuous growth and rewarding shareholders through the distribution of commemorative dividends to mark key events and special dividends as warranted by financial performance of the fiscal period, while considering the balance between the payout of dividends and retained earnings needed to strengthen the long-term business foundation essential to a certified broadcasting holding company that has terrestrial, BS, and CS broadcasters as wholly owned subsidiaries.

For the fiscal year ended March 31, 2021, the Company intends to pay a year-end dividend of ¥20 per share. Together with the previously distributed interim dividend of ¥20 per share, this will result in an annual dividend of ¥40 per share.

For the fiscal year ending March 31, 2022, the Company plans to pay an interim dividend of \(\frac{\pmathbf{\text{20}}}{20}\) per share and a year-end dividend of \(\frac{\pmathbf{\text{20}}}{20}\) per share. This will result in a planned \(\frac{\pmathbf{40}}{40}\) annual dividend per share.

# 2. Consolidated Financial Statements

### (1) Consolidated Balance Sheets

Current assets           Cash and deposits         39,534         36,400           Trade notes and accounts receivable         74,417         74,757           Marketable securities         17,405         19,099           Inventories         11,791         12,211           Other current assets         12,455         9,149           Less allowance for doubtful accounts         (71)         (77)           Total current assets         155,532         151,540           Fixed assets           Tangible assets         29,825         29,133           Machinery and vehicles, net         18,394         16,378           Land         46,438         51,266           Leased assets, net         5,194         4,800           Other tangible assets, net         7,368         6,003           Total tangible assets         107,221         107,582           Intangible assets         6,651         9,117           Total intangible assets         6,651         9,117           Investments and other assets         155,951         183,834           Deferred tax assets         15,098         15,207           Other investments and other assets         15,098         15,207      <	(1) Consolidated Dalance Sheets	As of March 31, 2020	(millions of yen) As of March 31, 2021
Current assets           Cash and deposits         39,534         36,400           Trade notes and accounts receivable         74,417         74,757           Marketable securities         17,405         19,099           Inventories         11,791         12,211           Other current assets         12,455         9,149           Less allowance for doubtful accounts         (71)         (77)           Total current assets         155,532         151,540           Fixed assets           Tangible assets         29,825         29,133           Machinery and vehicles, net         18,394         16,378           Land         46,438         51,266           Leased assets, net         5,194         4,800           Other tangible assets, net         7,368         6,003           Total tangible assets         107,221         107,582           Intangible assets         6,651         9,117           Total intangible assets         6,651         9,117           Investments and other assets         155,951         183,834           Deferred tax assets         15,098         15,207           Other investments and other assets         15,098         15,207      <		Amount	Amount
Cash and deposits       39,534       36,400         Trade notes and accounts receivable       74,417       74,757         Marketable securities       17,405       19,099         Inventories       11,791       12,211         Other current assets       12,455       9,149         Less allowance for doubtful accounts       (71)       (77)         Total current assets       155,532       151,540         Fixed assets         Tangible assets       29,825       29,133         Machinery and vehicles, net       18,394       16,378         Land       46,438       51,266         Leased assets, net       5,194       4,800         Other tangible assets, net       7,368       6,003         Total tangible assets       107,221       107,582         Intangible assets       6,651       9,117         Total intangible assets       6,651       9,117         Investments and other assets       155,951       183,834         Deferred tax assets       15,098       15,207         Other investments and other assets       7,349       7,316         Less allowance for doubtful accounts       (256)       (859)         Total investments and other assets <td>Assets</td> <td></td> <td></td>	Assets		
Trade notes and accounts receivable         74,417         74,757           Marketable securities         17,405         19,099           Inventories         11,791         12,211           Other current assets         12,455         9,149           Less allowance for doubtful accounts         (71)         (77)           Total current assets         155,532         151,540           Fixed assets           Tangible assets         29,825         29,133           Machinery and vehicles, net         18,394         16,378           Land         46,438         51,266           Leased assets, net         5,194         4,800           Other tangible assets, net         7,368         6,003           Total tangible assets         107,221         107,582           Intangible assets         6,651         9,117           Total intangible assets         6,651         9,117           Investments and other assets         155,951         183,834           Deferred tax assets         15,098         15,207           Other investments and other assets         7,349         7,316           Less allowance for doubtful accounts         (256)         (859)           Total fixed assets	Current assets		
Marketable securities         17,405         19,099           Inventories         11,791         12,211           Other current assets         12,455         9,149           Less allowance for doubtful accounts         (71)         (77)           Total current assets         155,532         151,540           Fixed assets           Tangible assets           Buildings and structures, net         29,825         29,133           Machinery and vehicles, net         18,394         16,378           Land         46,438         51,266           Leased assets, net         5,194         4,800           Other tangible assets net         7,368         6,003           Total tangible assets         107,221         107,582           Intangible assets         6,651         9,117           Total intangible assets         6,651         9,117           Investments and other assets         155,951         183,834           Deferred tax assets         15,098         15,207           Other investments and other assets         7,349         7,316           Less allowance for doubtful accounts         (256)         (859)           Total investments and other assets         178,144 <t< td=""><td>Cash and deposits</td><td>39,534</td><td>36,400</td></t<>	Cash and deposits	39,534	36,400
Inventories         11,791         12,211           Other current assets         12,455         9,149           Less allowance for doubtful accounts         (71)         (77)           Total current assets         155,532         151,540           Fixed assets           Tangible assets           Buildings and structures, net         29,825         29,133           Machinery and vehicles, net         18,394         16,378           Land         46,438         51,266           Leased assets, net         5,194         4,800           Other tangible assets, net         7,368         6,003           Total tangible assets         107,221         107,582           Intangible assets         6,651         9,117           Total intangible assets         6,651         9,117           Investments and other assets         155,951         183,834           Deferred tax assets         15,098         15,207           Other investments and other assets         7,349         7,316           Less allowance for doubtful accounts         (256)         (859)           Total fixed assets         178,144         205,498           Total fixed assets         292,016         322,199	Trade notes and accounts receivable	74,417	74,757
Other current assets         12,455         9,149           Less allowance for doubtful accounts         (71)         (77)           Total current assets         155,532         151,540           Fixed assets           Tangible assets         8         8           Buildings and structures, net         29,825         29,133           Machinery and vehicles, net         18,394         16,378           Land         46,438         51,266           Leased assets, net         5,194         4,800           Other tangible assets, net         7,368         6,003           Total tangible assets         107,221         107,582           Intangible assets         6,651         9,117           Total intangible assets         6,651         9,117           Investments and other assets         15,098         15,207           Other investments and other assets         7,349         7,316           Less allowance for doubtful accounts         (256)         (859)           Total investments and other assets         178,144         205,498           Total fixed assets         292,016         322,199	Marketable securities	17,405	19,099
Less allowance for doubtful accounts         (71)         (77)           Total current assets         155,532         151,540           Fixed assets           Tangible assets         29,825         29,133           Buildings and structures, net         18,394         16,378           Land         46,438         51,266           Leased assets, net         5,194         4,800           Other tangible assets, net         7,368         6,003           Total tangible assets         107,221         107,582           Intangible assets         6,651         9,117           Total intangible assets         6,651         9,117           Investments and other assets         15,998         15,207           Other investments and other assets         7,349         7,316           Less allowance for doubtful accounts         (256)         (859)           Total investments and other assets         178,144         205,498           Total fixed assets         292,016         322,199	Inventories	11,791	12,211
Fixed assets         155,532         151,540           Fixed assets           Tangible assets         29,825         29,133           Machinery and vehicles, net         18,394         16,378           Land         46,438         51,266           Leased assets, net         5,194         4,800           Other tangible assets, net         7,368         6,003           Total tangible assets         107,221         107,582           Intangible assets         6,651         9,117           Total intangible assets         6,651         9,117           Investments and other assets         155,951         183,834           Deferred tax assets         15,098         15,207           Other investments and other assets         7,349         7,316           Less allowance for doubtful accounts         (256)         (859)           Total investments and other assets         178,144         205,498           Total fixed assets         292,016         322,199	Other current assets	12,455	9,149
Fixed assets           Tangible assets         29,825         29,133           Machinery and vehicles, net         18,394         16,378           Land         46,438         51,266           Leased assets, net         5,194         4,800           Other tangible assets, net         7,368         6,003           Total tangible assets         107,221         107,582           Intangible assets         6,651         9,117           Total intangible assets         6,651         9,117           Investments and other assets         155,951         183,834           Deferred tax assets         15,098         15,207           Other investments and other assets         7,349         7,316           Less allowance for doubtful accounts         (256)         (859)           Total investments and other assets         178,144         205,498           Total fixed assets         292,016         322,199	Less allowance for doubtful accounts	(71)	(77)
Tangible assets       29,825       29,133         Machinery and vehicles, net       18,394       16,378         Land       46,438       51,266         Leased assets, net       5,194       4,800         Other tangible assets, net       7,368       6,003         Total tangible assets       107,221       107,582         Intangible assets       6,651       9,117         Total intangible assets       6,651       9,117         Investments and other assets       155,951       183,834         Deferred tax assets       15,098       15,207         Other investments and other assets       7,349       7,316         Less allowance for doubtful accounts       (256)       (859)         Total investments and other assets       178,144       205,498         Total fixed assets       292,016       322,199	Total current assets	155,532	151,540
Buildings and structures, net       29,825       29,133         Machinery and vehicles, net       18,394       16,378         Land       46,438       51,266         Leased assets, net       5,194       4,800         Other tangible assets       107,221       107,582         Intangible assets       6,651       9,117         Total intangible assets       6,651       9,117         Investments and other assets       155,951       183,834         Deferred tax assets       15,098       15,207         Other investments and other assets       7,349       7,316         Less allowance for doubtful accounts       (256)       (859)         Total investments and other assets       178,144       205,498         Total fixed assets       292,016       322,199	Fixed assets		
Machinery and vehicles, net       18,394       16,378         Land       46,438       51,266         Leased assets, net       5,194       4,800         Other tangible assets       7,368       6,003         Total tangible assets       107,221       107,582         Intangible assets       6,651       9,117         Total intangible assets       6,651       9,117         Investments and other assets       155,951       183,834         Deferred tax assets       15,098       15,207         Other investments and other assets       7,349       7,316         Less allowance for doubtful accounts       (256)       (859)         Total investments and other assets       178,144       205,498         Total fixed assets       292,016       322,199	Tangible assets		
Machinery and vehicles, net       18,394       16,378         Land       46,438       51,266         Leased assets, net       5,194       4,800         Other tangible assets       7,368       6,003         Total tangible assets       107,221       107,582         Intangible assets       6,651       9,117         Total intangible assets       6,651       9,117         Investments and other assets       155,951       183,834         Deferred tax assets       15,098       15,207         Other investments and other assets       7,349       7,316         Less allowance for doubtful accounts       (256)       (859)         Total investments and other assets       178,144       205,498         Total fixed assets       292,016       322,199	Buildings and structures, net	29,825	29,133
Leased assets, net       5,194       4,800         Other tangible assets, net       7,368       6,003         Total tangible assets       107,221       107,582         Intangible assets       6,651       9,117         Total intangible assets       6,651       9,117         Investments and other assets       155,951       183,834         Deferred tax assets       15,098       15,207         Other investments and other assets       7,349       7,316         Less allowance for doubtful accounts       (256)       (859)         Total investments and other assets       178,144       205,498         Total fixed assets       292,016       322,199		18,394	16,378
Other tangible assets, net         7,368         6,003           Total tangible assets         107,221         107,582           Intangible assets         6,651         9,117           Total intangible assets         6,651         9,117           Investments and other assets         1         155,951         183,834           Deferred tax assets         15,098         15,207           Other investments and other assets         7,349         7,316           Less allowance for doubtful accounts         (256)         (859)           Total investments and other assets         178,144         205,498           Total fixed assets         292,016         322,199	Land	46,438	51,266
Total tangible assets         107,221         107,582           Intangible assets         6,651         9,117           Total intangible assets         6,651         9,117           Investments and other assets         155,951         183,834           Deferred tax assets         15,098         15,207           Other investments and other assets         7,349         7,316           Less allowance for doubtful accounts         (256)         (859)           Total investments and other assets         178,144         205,498           Total fixed assets         292,016         322,199	Leased assets, net	5,194	4,800
Intangible assets         6,651         9,117           Total intangible assets         6,651         9,117           Investments and other assets         155,951         183,834           Deferred tax assets         15,098         15,207           Other investments and other assets         7,349         7,316           Less allowance for doubtful accounts         (256)         (859)           Total investments and other assets         178,144         205,498           Total fixed assets         292,016         322,199	Other tangible assets, net	7,368	6,003
Other intangible assets         6,651         9,117           Total intangible assets         6,651         9,117           Investments and other assets         155,951         183,834           Deferred tax assets         15,098         15,207           Other investments and other assets         7,349         7,316           Less allowance for doubtful accounts         (256)         (859)           Total investments and other assets         178,144         205,498           Total fixed assets         292,016         322,199	Total tangible assets	107,221	107,582
Total intangible assets         6,651         9,117           Investments and other assets         155,951         183,834           Investment securities         15,098         15,207           Other investments and other assets         7,349         7,316           Less allowance for doubtful accounts         (256)         (859)           Total investments and other assets         178,144         205,498           Total fixed assets         292,016         322,199	Intangible assets		
Total intangible assets         6,651         9,117           Investments and other assets         155,951         183,834           Investment securities         15,098         15,207           Other investments and other assets         7,349         7,316           Less allowance for doubtful accounts         (256)         (859)           Total investments and other assets         178,144         205,498           Total fixed assets         292,016         322,199	Other intangible assets	6,651	9,117
Investment securities         155,951         183,834           Deferred tax assets         15,098         15,207           Other investments and other assets         7,349         7,316           Less allowance for doubtful accounts         (256)         (859)           Total investments and other assets         178,144         205,498           Total fixed assets         292,016         322,199		6,651	9,117
Deferred tax assets       15,098       15,207         Other investments and other assets       7,349       7,316         Less allowance for doubtful accounts       (256)       (859)         Total investments and other assets       178,144       205,498         Total fixed assets       292,016       322,199	Investments and other assets		
Deferred tax assets       15,098       15,207         Other investments and other assets       7,349       7,316         Less allowance for doubtful accounts       (256)       (859)         Total investments and other assets       178,144       205,498         Total fixed assets       292,016       322,199	Investment securities	155,951	183,834
Other investments and other assets       7,349       7,316         Less allowance for doubtful accounts       (256)       (859)         Total investments and other assets       178,144       205,498         Total fixed assets       292,016       322,199	Deferred tax assets	-	
Less allowance for doubtful accounts         (256)         (859)           Total investments and other assets         178,144         205,498           Total fixed assets         292,016         322,199	Other investments and other assets	7,349	
Total investments and other assets         178,144         205,498           Total fixed assets         292,016         322,199	Less allowance for doubtful accounts		(859)
Total fixed assets 292,016 322,199	Total investments and other assets	178,144	205,498
·	Total fixed assets		322,199
	Total assets		473,739

		(millions of yen)
	As of	As of March 31, 2021
-	March 31, 2020 Amount	Amount
Liabilities	Amount	Amount
Current liabilities		
Trade notes and accounts payable	8,934	6,105
Other payables	19,358	16,191
Accrued expenses	26,594	27,246
Other current liabilities	8,740	10,819
Total current liabilities	63,627	
Total current habilities	03,027	60,362
Non-current liabilities		
Deferred tax liabilities	10,521	17,704
Net defined benefit liabilities	19,120	17,278
Other non-current liabilities	1,761	2,287
Total non-current liabilities	31,403	37,271
Total liabilities	95,030	97,634
Net assets		
Stockholders' equity		
Common stock	36,654	36,665
Additional paid-in capital	70,427	70,438
Retained earnings	235,961	244,232
Treasury stock	(9,343)	(13,837)
Total stockholders' equity	333,699	337,499
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	23,240	41,213
Deferred gain (loss) on hedges	(88)	12
Foreign currency translation adjustments	(124)	(75)
Remeasurements of defined benefit plans	(5,264)	(3,686)
Total accumulated other comprehensive income	17,763	37,464
•	,	
Non-controlling interests	1,055	1,141
Total net assets	352,518	376,105
Total liabilities and net assets	447,549	473,739

## (2) Consolidated Statements of Income and Comprehensive Income

## **Consolidated Statements of Income**

Consonuateu Statemen		(millions of yen)
	Year ended	Year ended
	March 31, 2020	March 31, 2021
	Amount	Amount
Net sales	293,638	264,557
Cost of sales	218,779	193,270
Gross profit	74,859	71,287
SGA expenses	62,294	56,873
Operating income	12,565	14,413
Non-operating revenue		
Dividend income	1,436	1,298
Share of profit of entities accounted for using equity	17,748	2,118
method		
Other non-operating revenue	564	377
Total non-operating revenue	19,749	3,794
Non-operating expenses		
Loss on investments in investment partnerships	-	48
Loss on disposal of noncurrent assets	171	147
Other non-operating expenses	95	30
Total non-operating expenses	266	226
Ordinary Income	32,048	17,980
Extraordinary gains		
Gain on sales of investment securities	310	2,223
Total extraordinary gains	310	2,223
Extraordinary losses		
Impairment loss	-	198
Loss on valuation of investment securities	599	98
Provision of allowance for doubtful accounts	-	603
Loss on COVID-19	=	470
Total extraordinary losses	599	1,370
Income before income taxes	31,758	18,833
Income taxes		
Current	5,715	7,078
Deferred	(515)	(930)
Total income taxes	5,199	6,147
Profit	26,559	12,685
Profit attributable to non-controlling interests	160	85
Profit attributable to owners of the parent	26,398	12,600

### **Consolidated Statements of Comprehensive Income**

	Y 1 1	(millions of yen)
	Year ended	Year ended
_	March 31, 2020	March 31, 2021
	Amount	Amount
Profit	26,559	12,685
Other comprehensive income		
Valuation difference on available-for-sale securities	(13,074)	16,336
Deferred gain (loss) on hedges	(669)	99
Foreign currency translation adjustments	(6)	(29)
Remeasurements of defined benefit plans	(593)	1,485
Share of other comprehensive income of entities	(1,148)	1,808
accounted for using equity method	(1,110)	1,000
Total other comprehensive income	(15,491)	19,701
Comprehensive income	11,067	32,386
Components:		
Comprehensive income attributable to owners of the	10,906	32,301
parent	10,900	32,301
Comprehensive income attributable to non-controlling	160	85
interests	100	83

## (3) Consolidated Statements of Changes in Net Assets

Year ended March 31, 2020 (April 1, 2019 to March 31, 2020)

(millions of yen)

		St	tockholders' equi	ty	
	Common stock	Additional paid-in capital	Retained earnings	Treasury stock	Total stockholders' equity
Balance at end of previous term	36,642	70,226	212,447	(2,854)	316,462
Changes during term					
Issuance of new shares	11	11			22
Cash dividends			(5,373)		(5,373)
Profit attributable to owners of the parent			26,398		26,398
Purchase of treasury stock				(67)	(67)
Cancellation of treasury stock			(27)	27	-
Change in ownership interest of parent due to transactions with non-controlling interests		189			189
Change in treasury stock arising from change in equity in entities accounted for using equity method				(0)	(0)
Change in scope of equity method			2,517	(6,449)	(3,932)
Net changes other than stockholder's equity					
Total changes during term	11	201	23,513	(6,489)	17,237
Balance at end of term	36,654	70,427	235,961	(9,343)	333,699

		Accumulat					
	Valuation difference on available-for-sale securities	Deferred gain (loss) on hedges	Foreign currency translation adjustments	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at end of previous term	37,484	580	(57)	(4,640)	33,367	3,926	353,757
Changes during term							
Issuance of new shares							22
Cash dividends							(5,373)
Profit attributable to owners of the parent							26,398
Purchase of treasury stock							(67)
Cancellation of treasury stock							
Change in ownership interest of parent due to transactions with non-controlling interests							189
Change in treasury stock arising from change in equity in entities accounted for using equity method							(0)
Change in scope of equity method							(3,932)
Net changes other than stockholder's equity	(14,244)	(669)	(66)	(624)	(15,604)	(2,871)	(18,475)
Total changes during term	(14,244)	(669)	(66)	(624)	(15,604)	(2,871)	(1,238)
Balance at end of term	23,240	(88)	(124)	(5,264)	17,763	1,055	352,518

## Year ended March 31, 2021 (April 1, 2020 to March 31, 2021)

### (millions of yen)

	Stockholders' equity							
	Common stock	Additional paid-in capital	Retained earnings	Treasury stock	Total stockholders' equity			
Balance at end of previous term	36,654	70,427	235,961	(9,343)	333,699			
Changes during term								
Issuance of new shares	11	11			22			
Cash dividends			(4,299)		(4,299)			
Profit attributable to owners of the parent			12,600		12,600			
Purchase of treasury stock				(3,941)	(3,941)			
Cancellation of treasury stock			(29)	29	-			
Change in treasury stock arising from change in equity in entities accounted for using equity method				(582)	(582)			
Net changes other than stockholder's equity								
Total changes during term	11	11	8,271	(4,493)	3,799			
Balance at end of term	36,665	70,438	244,232	(13,837)	337,499			

		Accumulat	ed other comprehe	nsive income						
	Valuation difference on available-for-sale securities	Deferred gain (loss) on hedges	Foreign currency translation adjustments	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets			
Balance at end of previous term	23,240	(88)	(124)	(5,264)	17,763	1,055	352,518			
Changes during term										
Issuance of new shares							22			
Cash dividends							(4,299)			
Profit attributable to owners of the parent							12,600			
Purchase of treasury stock							(3,941)			
Cancellation of treasury stock							-			
Change in treasury stock arising from change in equity in entities accounted for using equity method							(582)			
Net changes other than stockholder's equity	17,973	100	48	1,578	19,701	85	19,786			
Total changes during term	17,973	100	48	1,578	19,701	85	23,586			
Balance at end of term	41,213	12	(75)	(3,686)	37,464	1,141	367,105			

## (4) Consolidated Statements of Cash flows

(4) Consolidated Statements of Cash Hows	Year ended March 31, 2020	(millions of yen) Year ended March 31, 2021
<del>-</del>	Amount	Amount
Cash flows from operating activities		
Income before income taxes	31,758	18,833
Depreciation and amortization	10,801	10,661
Impairment loss	-	198
Amortization of goodwill	279	362
(Gain) loss on disposal of noncurrent assets	171	147
(Gain) loss on sales of investment securities	(310)	(2,223)
Loss on valuation of investment securities	599	98
Increase (decrease) in allowance for doubtful accounts	75	5
Increase (decrease) in net defined benefit liabilities	616	429
Loss on investments in investment partnerships	-	48
Dividend income	(1,436)	(1,298)
Share of (profit) loss of entities accounted for using equity method	(17,748)	(2,118)
Provision for allowance for doubtful accounts	-	603
(Increase) decrease in trade notes and accounts	4,116	(150)
receivables	•	(150)
(Increase) decrease in inventories	(1,235)	287
Increase (decrease) in trade notes and accounts payables	(214)	(2,899)
Other cash flows from operating activities	(1,670)	1,354
Subtotal	25,803	24,341
Interest and dividend received	2,500	2,340
Income taxes refunded	1,368	1,016
Income taxes paid	(5,159)	(7,102)
Net cash provided by operating activities	24,513	20,596
Cash flows from investing activities		
Proceeds from withdrawal of time deposits	2,061	-
Purchase of marketable securities	(114,600)	(76,400)
Proceeds from redemption of marketable securities	133,300	84,800
Purchase of trust beneficiary right	(47,200)	(36,600)
Proceeds from redemption of trust beneficiary right	47,200	40,100
Purchase of tangible assets	(14,323)	(11,258)
Purchase of intangible assets	(2,329)	(1,859)
Purchase of investment securities	(21,339)	(6,498)
Proceeds from sales of investment securities	334	3,515
Proceeds from purchase of shares of subsidiaries resulting	<u>-</u>	(3,242)
in change in scope of consolidation	116	· · · · · ·
Other cash flows from investing activities	446	(516)
Net cash used in investing activities	(16,450)	(7,959)
Cash flows from financing activities	(0)	(a
Purchase of treasury stock	(0)	(3,117)
Dividends paid to stockholders	(5,373)	(4,299)
Payments from changes in ownership interests in subsidiaries that do not result in change in scope of consolidation	(3,199)	-
Other cash flows from financing activities	(1,305)	(834)
Net cash used in financing activities	(9,878)	(8,251)
Effect of exchange rate changes on cash and cash		· · · /
equivalents	(7)	(32)
Net increase (decrease) in cash and cash equivalents	(1,823)	4,353
Cash and cash equivalents at beginning of term	41,533	39,709
Cash and cash equivalents at end of term	39,709	44,062
	27,707	,. 32

#### **Segment Information**

Year ended March 31, 2020 (April 1, 2019 to March 31, 2020)

real chaed water 31, 2020		Reportabl	(m	Amounts reported on		
	TV Broadcasting Business	Music Publication Business	Other Businesses	Total	Adjustments*1	consolidated financial statements*2
Sales						
Sales to outside customers	235,838	9,641	48,159	293,638	-	293,638
Inter-segment sales and transfers	3,445	226	10,229	13,900	(13,900)	-
Total	239,283	9,867	58,388	307,539	(13,900)	293,638
Segment income	7,000	1,018	4,598	12,617	(51)	12,565
Segment assets	262,060	9,244	77,135	348,440	99,108	447,549
Other items						
Depreciation/amortization Investment in affiliates	8,632 19,265	69	2,099 28,551	10,801 47,816	15,590	10,801 63,406
Increase in tangible/intangible assets	14,110	19	3,318	17,449	-	17,449

Notes: 1. Details of adjustments are as follows:

- 1) Segment income adjustments totaling minus 51 million yen includes elimination of inter-segment transactions of minus 166 million yen, 2,164 million yen income accruing from inter-company transactions with our subsidiaries, and corporate expenses of minus 2,048 million yen. Corporate expenses are chiefly those expenses related to the Company's management of the Group's business.
- 2) Segment assets adjustment of 99,108 million yen consists of corporate assets of 128,157 million yen and elimination of inter-segment claims and liabilities of minus 29,048 million yen.
- 3) Adjustment of investment in affiliates of 15,590 million yen is corporate assets.
- 2. Segment income is adjusted to align it with operating income reported on the consolidated statements of income for the corresponding period.

Year ended March 31, 2021 (April 1, 2020 to March 31, 2021)

		Reportabl	(m -	Amounts		
	TV Broadcasting Business	Music Publication Business	Other Businesses	Total	Adjustments*1	reported on consolidated financial statements*2
Sales						
Sales to outside customers	209,485	6,168	48,903	264,557	-	264,557
Inter-segment sales and transfers	3,720	223	9,701	13,645	(13,645)	-
Total	213,205	6,391	58,605	278,202	(13,645)	264,557
Segment income	11,059	721	2,630	14,411	2	14,413
Segment assets	261,686	9,104	87,518	358,310	115,429	473,739
Other items						
Depreciation/amortization Investment in affiliates	8,174 21,380	43	2,443 31,560	10,661 52,940	17,279	10,661 70,219
Increase in tangible/intangible assets	8,408	24	1,796	10,229	-	10,229

Notes: 1. Details of adjustments are as follows:

- 1) Segment income adjustments totaling 2 million yen includes elimination of inter-segment transactions of minus 109 million yen, 2,170 million yen income accruing from inter-company transactions with our subsidiaries, and corporate expenses of minus 2,059 million yen. Corporate expenses are chiefly those expenses related to the Company's management of the Group's business.
- 2) Segment assets adjustment of 115,429 million yen consists of corporate assets of 144,422 million yen and elimination of inter-segment claims and liabilities of minus 28,992 million yen.
- 3) Adjustment of investment in affiliates of 17,279 million yen is corporate assets.
- 2. Segment income is adjusted to align it with operating income reported on the consolidated statements of income for the corresponding period.